

**REPORT OF THE  
BOARD OF DIRECTORS OF THE  
COOK COUNTY HEALTH AND HOSPITALS SYSTEM**

**DECEMBER 18, 2008**

**ATTENDANCE**

**Present:** Chairman Warren L. Batts; Vice Chairman Ramirez and Directors David A. Ansell, MD, MPH; Hon. Jerry Butler; David Carvalho; Quin R. Golden; Benn Greenspan, PhD, MPH, FACHE; Sister Sheila Lyne, RSM; Luis Muñoz, MD, MPH; Heather E. O'Donnell, JD, LLM and Andrea Zopp (11)

**Absent:** None (0)

**Also Present:** Martha Bermingham - Quick, Leonard, Kieffer, International, Inc.; Linda Brodsky – Director of Research Affairs; Pitt Calkin – Interim Chief Financial Officer, Cook County Health and Hospitals System; Matthew B. DeLeon – Secretary to the Board of Commissioners of Cook County; Patrick T. Driscoll, Jr. – Deputy State's Attorney, Chief, Civil Actions Bureau, Office of the State's Attorney; Leslie Duffy – Director of Procurement, Cook County Health and Hospitals System; Michael Koetting; Randall Mark – Director of Policy Analysis, Cook County Health and Hospitals System; Jeff McCutchan – Supervisor, Transactions and Health Law Division, Office of the State's Attorney; Matt Powers – Health Management Associates; Roger Quick – Quick, Leonard, Kieffer, International, Inc.; Elizabeth Reidy - Deputy Chief, Civil Actions Bureau, Office of the State's Attorney; David R. Small – Interim Chief Executive Officer, Cook County Health and Hospitals System

**Ladies and Gentlemen:**

Your Board of Directors of the Cook County Health and Hospitals System met pursuant to notice on Thursday, December 18, 2008 at the hour of 7:30 A.M. at Stroger Hospital, 1901 W. Harrison Street, in the fifth floor conference room, in Chicago, Illinois.

Your Board of Directors has considered the following items and upon adoption of this report, the recommendations follow.

Matthew B. DeLeon, Secretary to the Board of Commissioners of Cook County, called the roll of members and it was determined that a quorum was present.

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**APPROVAL OF THE MINUTES OF THE MEETING OF THE  
COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
BOARD OF DIRECTORS OF FRIDAY, DECEMBER 5, 2008 AT 7:30 A.M.**

**Director Muñoz, seconded by Director Golden, moved to approve the minutes of the meeting of the Cook County Health and Hospitals System Board of Directors of Friday, December 5, 2008.**

Discussion took place on the subject of the December 5, 2008 Audit and Compliance Committee Report contained in the minutes of the meeting of the Board of Friday, December 5, 2008. Director Ansell stated that with regard to the report's final motion to approve the recommendation to enter into and execute the contract with Deloitte & Touche, it should include the recommendation that performance audits will be required on all contingency contracts.

REPORT OF THE  
BOARD OF DIRECTORS OF THE  
COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
DECEMBER 18, 2008  
Page 2

Director Ansell requested to clarify and to correct the final motion in the December 5, 2008 Audit and Compliance Committee Report, to state that performance audits will be required on all significant contingency contracts.

Director Carvalho stated that the minutes are correct, and the conversation at that meeting was that the Board would require performance audits on contingency contracts. However, the specific engagement that the Board approved that morning was for only a \$25,000 contract with Deloitte & Touche to do this particular one.

Chairman Batts requested that the Secretary review the audio tapes of the meeting to confirm that this was the action that took place at the meeting.

Director Ansell withdrew his request to clarify and correct the report.

**Director Muñoz, seconded by Director Golden, moved that the report reflect that all performance contracts will come under this particular motion, contingency contracts as well. THE MOTION CARRIED UNANIMOUSLY.**

**On the motion to approve the report, as amended, a voice vote was taken and THE MOTION CARRIED UNANIMOUSLY.**

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REPORT FROM SYSTEM BOARD CHAIRMAN WARREN L. BATTS

Chairman Batts provided information or updates on the following subjects.

*Update on public relations progress*

Chairman Batts stated that David R. Small, Interim Chief Executive Officer of the Cook County Health and Hospitals System, has met with a public relations company to fine-tune their proposal.

*Outside consulting firm to expedite strategy work*

Chairman Batts provided an update on efforts to expedite the strategy work by utilizing an outside consulting firm. He stated that the fee for the consulting firm appears to be too high; further discussion needs to take place on the subject.

*Progress on Requests for Proposals (RFP)*

Chairman Batts noted that that the Board would be later voting on the RFPs for turnaround consultant firm services and executive search services.

*Update on ad hoc Search Committee efforts*

Chairman Batts stated that the Board would receive information on Search Committee efforts later in closed session.

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REPORT OF THE  
BOARD OF DIRECTORS OF THE  
COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
DECEMBER 18, 2008  
Page 3

REPORT FROM THE SYSTEM INTERIM  
CHIEF EXECUTIVE OFFICER DAVID R. SMALL

Mr. Small reported on the following subjects.

*2009 Budget Update*

Mr. Small stated that three of the four public hearings on the budget have been held; he and Chairman Batts attended the meeting held at Oak Forest Hospital of Cook County. The union representatives and staff attending the meeting encouraged full funding of the System's proposed budget. He stated that if the County does not issue bonds, there will need to be cuts to the corporate budget to absorb costs.

Director Lyne requested information on malpractice settlements over the last three years<sup>1</sup>.

*Possible Collaboration with the University of Chicago*

Mr. Small provided information on meetings that have taken place with Dr. Eric Whitaker from the University of Chicago regarding possible collaborations. The Board discussed the information. For disclosure purposes, Director Golden reminded the Board that she works for the University of Chicago Medical Center; Director Lyne added that Mercy has a relationship with the University of Chicago Medical Center. Mr. Small was asked to present a proposal, which includes staff input, so that the Board can further discuss and consider the subject from a broad perspective. Director Ansell indicated that the System's Chief Medical Officers should be involved in the framing of such proposals.

*Discussion on Public Relations Strategy*

Mr. Small stated that he met with Christine Woolsey from Hill Knowlton, regarding a proposal to work for over one year on communications strategy and outreach. He cited the specifics of the plan, and stated that the fees for their services were estimated to be \$270,000-\$330,000.

After discussing the matter, the Board determined that efforts related to public relations will be handled internally.

*State Plan Amendment Update and New Rates Methodology*

Matt Powers, of Health Management Associates, provided an update on the State Plan Amendment. He distributed information on the implications of Federal approval of disproportionate share (DSH) funding and new rates methodology for the Cook County Health and Hospitals System. (See Attachment #1.)

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COMMITTEE REPORTS

Human Resources Committee.....Meeting of 12-12-08

**Director Zopp, seconded by Director Lyne, moved to approve the Report of the Human Resources Committee for the meeting of December 12, 2008, which includes the approval of the search firm Request for Proposals. THE MOTION CARRIED UNANIMOUSLY.**

REPORT OF THE  
BOARD OF DIRECTORS OF THE  
COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
DECEMBER 18, 2008  
Page 4

Director Zopp, seconded by Vice Chairman Ramirez, moved to recess the regular session and convene into closed session, to discuss the closed session portion of the Human Resource Committee Meeting of December 12, 2008, and to provide an update on Search Committee efforts, pursuant to an exception to the Open Meetings Act, 5 ILCS 120/2(c)(2), et seq., which permits closed meetings for consideration of "Collective negotiating matters between the public body and its employees or their representatives, or deliberations concerning salary schedules for one or more classes of employees," and pursuant to an exception to the Open Meetings Act, 5 ILCS 120/2(c)(1), which permits closed meetings for consideration of "The appointment, employment, compensation, discipline, performance, or dismissal of specific employees of the public body or legal counsel for the public body, including hearing testimony on a complaint lodged against an employee of the public body or against legal counsel for the public body to determine its validity." THE MOTION CARRIED UNANIMOUSLY.

Director Zopp, seconded by Director Lyne, moved to adjourn the closed session and convene into regular session. THE MOTION CARRIED UNANIMOUSLY.

Director Ansell, seconded by Director Greenspan, moved that Human Resources Committee Chairman Zopp be authorized to resolve, over the holidays until the next meeting of the Board of Directors in 2009, the issue relating to extending the contract of the System Chief Financial Officer, Pitt Calkin. THE MOTION CARRIED UNANIMOUSLY.

Director Zopp, seconded by Director Lyne, moved that the Search Committee include one additional candidate in the interview process for the position of Chief Executive Officer. THE MOTION CARRIED UNANIMOUSLY.

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COMMITTEE REPORTS

Finance Committee.....Meeting of 12-12-08\*

\* note: Contracts and Procurement Items, as amended, were reviewed and considered by the Finance Committee members present at this meeting.

Director Carvalho, seconded by Director Greenspan, moved to approve the Report of the Finance Committee for the meeting of December 12, 2008. THE MOTION CARRIED UNANIMOUSLY.

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CONTRACTS AND PROCUREMENT ITEMS\*

\*Additional information pertaining to these items is included in Attachment #2.

*The following contracts and procurement items were reviewed and considered, as amended, by the Finance Committee on December 12, 2008 by the members present. However, due to the lack of a quorum, consideration and approval, as amended, by the full Board of Directors is necessary.*

REPORT OF THE  
BOARD OF DIRECTORS OF THE  
COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
DECEMBER 18, 2008  
Page 5

REQUEST TO RENEW GRANT  
APPROVED

- 1) 07/01/08 through 06/30/09 Grant Amount:  
\$56,035.00

Requesting authorization to renew the Illinois Perinatal Program grant from the Illinois Department of Public Health.

**Director Carvalho voted PRESENT on request number 1.**

REQUEST TO RENEW GRANT  
APPROVED AS AMENDED

- 2) 07/01/08 through 06/30/09 Grant Amount:  
\$766,000.00

Requesting authorization to renew the Family Planning Services grant with the Illinois Department of Public Health.

**Directors Carvalho and Muñoz voted PRESENT on request number 2.**

REQUEST TO RENEW GRANT  
APPROVED AS AMENDED

- 3) 07/01/08 through 06/30/09 Grant Amount:  
\$551,300.00

Requesting authorization to renew the Supplemental Nutrition Program grant with the Illinois Department of Public Health.

**Director Carvalho voted PRESENT on request number 3.**

REQUEST TO RENEW GRANT  
APPROVED AS AMENDED

- 4) 07/01/08 through 06/30/09 Grant Amount:  
\$237,291.00

Requesting authorization to renew the Black Lung Grant with the Department of Health and Human Services.

REPORT OF THE  
BOARD OF DIRECTORS OF THE  
COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
DECEMBER 18, 2008  
Page 6

REQUEST TO RENEW GRANT  
APPROVED

- 5) 07/01/08 through 05/31/09 Grant Amount:  
\$18,841.00

Requesting authorization to renew the Maternal Child Health grant from Great Lakes Hemophilia Foundation.

REQUEST TO EXECUTE COOPERATIVE EDUCATIONAL MASTER AGREEMENT  
APPROVED

- 6) 07/01/08 through 06/30/16 Fiscal Impact: None

Request to Execute Cooperative Educational Master Agreement between the Cook County Health and Hospitals System and Weiss Memorial Hospital. This agreement covers the three-year Podiatry Residency Program between Oak Forest Hospital of Cook County and Weiss Memorial Hospital (Contract No. 08-41-358).

REQUEST TO RENEW LEASE  
APPROVED

- 7) Thornton Township High School District 205 \*See backup information for specific dates of usage Fiscal Impact: None

No-cost lease, for usage of premises at the Thornton Township High School approximately two times per month in order to conduct classes for teen parents pursuant to the Subsequent Pregnancy Prevention Program.

REQUEST FOR PAYMENT ONLY  
APPROVED

- 8) For the provision of orthopaedic implants.

Stryker Instruments	\$89,713.00
Abbott	1,764.00
Acumed LLC	201,876.00
Allosource	113,415.00
Arthrex	31,637.00
Smith & Nephew	203,791.00
Boston Scientific	77,309.00
Depuy Spine	80,830.00
Depuy Orthopedics	435,819.70
Biomet Inc.	15,468.00
Ethicon	20,714.00
Zimmer U.S. Inc.	1,158.00
Total	\$1,273,494.70

REPORT OF THE  
BOARD OF DIRECTORS OF THE  
COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
DECEMBER 18, 2008  
Page 7

REQUEST TO INCREASE CONTRACTS  
APPROVED AS AMENDED

- 9) For the provision of nurse staffing.

Direct Medstaff Nursing, Inc. (Contract No. 08-41-199)	\$354,000.00
Gareda Diversified Business Services (Contract No. 08-41-148)	147,000.00
Integrity Nursing Network, Inc. (Contract No. 08-41-151)	136,000.00
LMR Nursing Services, Inc. (Contract No. 08-41-139)	70,000.00
Professional Nursing, Inc. (Contract No. 08-41-140)	180,000.00
Total	\$887,000.00

REQUEST TO EXTEND CONTRACT  
APPROVED

- 10) Nellcor Puritan Bennett 08/01/08 through 03/31/09

For the provision of respiratory therapy ventilator repair parts for the maintenance of the Nellcor Puritan Bennett 7200 and 840 ventilators for Oak Forest Hospital of Cook County (Contract No. 06-45-518).

REQUEST TO EXTEND CONTRACT  
APPROVED

- 11) Tallgrass Systems, Ltd. 01/10/09 through 03/09/09

For the provision of Lexmark toner cartridges for the Cook County Health and Hospitals System (Contract No. 06-84-210 Rebid).

REQUEST TO EXTEND CONTRACT  
APPROVED

- 12) Nighthawk Radiology Services, LLC 11/30/08 through 02/28/09

For temporary radiologist services for Provident Hospital of Cook County (Contract No. 07-45-448).

REQUEST TO INCREASE AND EXTEND CONTRACT  
APPROVED AS AMENDED

- 13) Northwestern Pharmaceutical & Supply Corporation 11/30/08 through 02/28/09 \$120,000.00  
(\$40,000 per month)

For the purchase of reagent rental, calibrators, controls and consumables (Contract No. 04-72-693).

REPORT OF THE  
BOARD OF DIRECTORS OF THE  
COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
DECEMBER 18, 2008  
Page 8

REQUEST TO INCREASE AND EXTEND CONTRACT  
APPROVED

- 14) LifeScan Chicago 11/30/08 through 02/28/09 \$78,000.00

For the provision of positron emission tomography (PET Scanning) (Contract No. 05-41-59).

REQUEST TO INCREASE AND EXTEND CONTRACT  
APPROVED

- 15) Progressive Industries, Inc. 10/17/08 through 01/01/09 \$20,000.00  
(\$5,000 per month)

For the purchase of pregnancy kits (Contract No. 05-72-221).

REQUEST TO INCREASE AND EXTEND CONTRACT  
APPROVED

- 16) Marstech Solutions Inc. 12/20/08 through 04/30/09 \$100,000.00

For the provision of reagents, controls, calibrator and consumables (Contract No. 05-73-232).

REQUEST TO INCREASE AND EXTEND CONTRACT  
APPROVED

- 17) Beckman Coulter, Inc. 11/30/08 through 02/28/09 \$100,000.00

For the provision of flow cytometry reagents and supplies (Contract No. 05-73-269).

REQUEST TO INCREASE AND EXTEND CONTRACT  
APPROVED

- 18) Automotive Tech Center 11/16/08 through 01/15/09 \$5,000.00

For the provision of maintenance and repair services for all vehicles at Oak Forest Hospital of Cook County (Contract No. 07-72-372).

REQUEST TO ENTER INTO AND EXECUTE CONTRACT  
APPROVED

- 19) Draeger Medical Inc. One-time Purchase \$1,516,476.00

For the provision of anesthesia machines and integrated anesthesia critical care patient monitors.



REPORT OF THE  
BOARD OF DIRECTORS OF THE  
COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
DECEMBER 18, 2008  
Page 9

REQUEST TO ENTER INTO AND EXECUTE CONTRACT  
APPROVED

20) GE Healthcare One-time Purchase \$156,045.00

For the provision of Plasma Digital Storage UDO2 EA Data Migration Software.

REQUEST TO ENTER INTO AND EXECUTE CONTRACT  
APPROVED

21) High Voltage Maintenance One-time Purchase (on an emergency basis) \$260,750.00

For the provision of labor, materials, equipment and engineering services for the replacement of two electrical transformers for John H. Stroger, Jr. Hospital of Cook County.

REQUEST TO ENTER INTO AND EXECUTE CONTRACT  
APPROVED AS AMENDED

22) Open Text Corporation 08/01/07 through 07/31/09 \$97,990.64

For maintenance and support of Vista Plus Professional Production and User Client Licenses for System facilities.

REQUEST TO ENTER INTO AND EXECUTE CONTRACT  
APPROVED

23) TeleTracking Technologies, Inc. 02/01/09 through 01/31/12 \$222,468.00

For software maintenance and support of the patient admitting and bed tracking database services.

REQUEST TO ENTER INTO AND EXECUTE CONTRACT  
APPROVED

24) University HealthSystem Consortium One (1) Calendar Year Fiscal Impact: None

For the provision of Performance Accelerator Suite Program.

REQUEST TO RENEW AND EXECUTE CONTRACT  
APPROVED AS AMENDED

25) Siemens Medical Solutions, USA, Inc. 01/10/09 through 01/09/12 \$7,402,752.00

For license, maintenance and support patient accounting system computer software (Contract No. 06-41-274).

For the purchase of critical care beds (Contract No. 07-73-549).

REPORT OF THE  
BOARD OF DIRECTORS OF THE  
COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
DECEMBER 18, 2008  
Page 11

REQUEST TO AWARD BID,  
AND REQUEST TO ENTER INTO AND EXECUTE CONTRACT  
APPROVED

- 32) Cantu Copy, Inc. 11/01/08 through 10/31/11 Revenue Generating:  
\$480,720.00 over a  
three-year period

For the provision of third party correspondence services for Oak Forest Hospital of Cook County, Provident Hospital of Cook County, and John H. Stroger, Jr. Hospital of Cook County (Contract No. 08-84-277).

REQUEST TO AWARD BID,  
AND REQUEST TO ENTER INTO AND EXECUTE CONTRACT  
APPROVED

- 33) Inlander Brothers, Inc. 01/01/09 through 12/31/10 \$391,720.00

For the provision of paper "C" fold towels (Contract No. 09-15-680H).

REQUEST TO AWARD BIDS,  
AND REQUEST TO ENTER INTO AND EXECUTE CONTRACTS  
APPROVED

Seventeen (17) month contract, ending 04/30/10

- 34) For the provision of supplies - nutritional supplements, feeding bags and tubings (Contract No. 08-15-109H1).

Bioelectronic Engineering & Medical Supplies (B.E.A.M.S.)	\$113,942.00
MMS - A Medical Supply Company	<u>61,511.40</u>
Total	\$175,453.40

REQUEST TO AWARD BIDS,  
AND REQUEST TO ENTER INTO AND EXECUTE CONTRACTS  
APPROVED

- 35) Eleven (11) month contract, ending 10/31/09

For the provision of supplies - monitors and noninvasive pacemakers (Contract No. 08-15-189H).

Bioelectronic Engineering & Medical Supplies (B.E.A.M.S.)	\$86,640.25
Ekla Corporation	<u>1,473.45</u>
Total	\$88,113.70

REPORT OF THE  
BOARD OF DIRECTORS OF THE  
COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
DECEMBER 18, 2008  
Page 12

REQUEST TO AWARD BIDS, REBID\*,  
AND REQUEST TO ENTER INTO AND EXECUTE CONTRACTS  
APPROVED

- 36) Nine (9) month contract, ending 08/31/09

For the provision of orthopaedic supplies (Contract No. 07-15-285H3).

Ekla Corporation	\$42,493.50
O&M Enterprises	2,947.50
Progressive Industries, Inc.	<u>3,922.35</u>
Total	\$49,363.35

\*This is a partial award. Contained in the backup materials are the items for which permission to cancel and rebid is requested.

REQUEST TO ADVERTISE FOR BIDS  
APPROVED AS AMENDED

- 37) For the provision of testing and certification of intravenous preparation hoods and sterile intravenous preparation rooms at the CORE, Oak Forest, Provident and Stroger facilities. Contract period: 01/01/09 through 12/31/09.

REQUEST TO ADVERTISE FOR BIDS  
APPROVED

- 38) For the purchase of an ambulance cot and stretchers with mattress pads.

REQUEST TO ADVERTISE FOR BIDS  
APPROVED

- 39) For the purchase of diagnostic and angio catheters. Contract period: 08/01/08 through 07/31/09.

REQUEST TO ADVERTISE FOR BIDS  
APPROVED

- 40) For the purchase of catheters, guidewires and inflation devices. Contract period: 02/06/09 through 02/05/11.

REQUEST TO ADVERTISE FOR BIDS  
APPROVED

- 41) For the provision of window washing services. Contract period: 02/06/09 through 02/05/11.

REPORT OF THE  
BOARD OF DIRECTORS OF THE  
COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
DECEMBER 18, 2008  
Page 13

REQUEST TO CANCEL AND REBID  
APPROVED AS AMENDED

- 42) For the provision of snow removal services for John H. Stroger, Jr. Hospital of Cook County (Contract No. 08-84-178 Rebid). Contract period: 04/03/08 through 04/02/09.

REQUEST TO CANCEL AND REBID  
WITHDRAWN

- 43) For the purchase of floor care products. Contract period: 06/06/08 through 06/05/10.

The Board discussed the items presented. Additional information was provided by the requesting departments. Director Carvalho stated that he was abstaining on request numbers 1, 2, and 3. Director Muñoz stated that he was abstaining on request number 2.

**Director Carvalho, seconded by Director Zopp, moved the approval of the Contracts and Procurement Items, as amended, with the exception of request number 43, which was withdrawn. THE MOTION CARRIED.**

**Director Carvalho voted PRESENT on request numbers 1, 2 and 3.**

**Director Muñoz voted PRESENT on request number 2.**

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Review and approve Proposed Tables of Organization – Revenue Cycle and Fiscal Affairs  
(Attachment #3)

Presented by David R. Small, Interim Chief Executive Officer of the Cook County Health and Hospitals System, and Gretchen Ryan, MedAssets

This item was deferred at the Finance Committee on November 24, 2008. It was reviewed and discussed at the Finance Committee of December 12, 2008, however, due to a lack of a quorum, consideration and approval by the full Board of Directors is necessary.

**Director Carvalho, seconded by Director Ansell, moved the approval of the Proposed Revenue Cycle Table of Organization and the Proposed Fiscal Affairs Table of Organization. THE MOTION CARRIED UNANIMOUSLY.**

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Review and approve agreement for productivity  
benchmarking tool through UHC/Solucient

(Attachment #4)

This item was reviewed and discussed at the Finance Committee of December 12, 2008, however, due to a lack of a quorum, consideration and approval by the full Board of Directors is necessary.

REPORT OF THE  
BOARD OF DIRECTORS OF THE  
COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
DECEMBER 18, 2008  
Page 14

**Director Carvalho, seconded by Director Ansell, moved the approval of the agreement for productivity benchmarking tool through UHC/Solucient.**

Director Greenspan inquired whether the Board could approve the item with the specific recommendation to start with John H. Stroger, Jr. Hospital of Cook County.

Director Carvalho replied affirmatively, stating that it is embedded in the report.

**On the motion to approve the agreement for productivity benchmarking tool through UHC/Solucient, a voice vote was taken and THE MOTION CARRIED UNANIMOUSLY.**

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Discuss and approve Request for Proposals (RFP) for Search Firm Services

This item was approved as part of the Report of the Human Resources Committee for their meeting of December 12, 2008.

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Discuss and approve Request for Proposals (RFP) for Turnaround,  
Stabilization, and Sustainability Consulting Services

**Director Zopp, seconded by Director Golden, moved the approval of the Request for Proposals (RFP) for Turnaround, Stabilization, and Sustainability Consulting Services.**

Director Zopp requested that an additional modification be included. She stated that on page 11, in Section 2.03, Statement of Services, it should be modified to include "productivity improvement."

**On the motion to approve the Request for Proposals (RFP) for Turnaround, Stabilization, and Sustainability Consulting Services, a voice vote was taken and THE MOTION CARRIED UNANIMOUSLY.**

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Transmitting a communication from Cook County Board President Todd H. Stroger, requesting approval of a term extension for Mr. Thomas Lancot's appointment to the CORE Foundation.

Dear System Board Members:

I hereby extend the termination date of Mr. Thomas Lancot's appointment to the CORE Foundation by one (1) year. Mr. Lancot's term shall expire on December 31, 2009.

I submit this communication for your approval.

**Director Lyne, seconded by Director O'Donnell, moved the approval of the term extension for Mr. Thomas Lancot's appointment to the CORE Foundation. THE MOTION CARRIED UNANIMOUSLY.**

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REPORT OF THE  
BOARD OF DIRECTORS OF THE  
COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
DECEMBER 18, 2008  
Page 15

Transmitting a communication from Cook County Board President Todd H. Stroger, requesting approval of a term correction for Mr. William E. Tuggle's appointment to the CORE Foundation.

Dear System Board Members:

I hereby correct the termination date of Mr. William E. Tuggle's appointment to the CORE Foundation. Mr. Tuggle's term shall expire on December 31, 2008.

I submit this communication for your approval.

**Director Zopp, seconded by Director Muñoz, moved the approval of the term correction for Mr. William E. Tuggle's appointment to the CORE Foundation. THE MOTION CARRIED UNANIMOUSLY.**

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UPDATE FROM AD HOC STRATEGIC PLANNING COMMITTEE

Director Greenspan introduced Michael Koetting, who has been engaged to assist in strategic planning efforts.

Mr. Koetting provided a PowerPoint presentation (Attachment #5). The Board reviewed and discussed the information provided.

Director Golden stated that at the January 15, 2009 meeting of the Board of Directors, there will be a robust discussion on the System's mission. Richard Sewell, acting as facilitator, will attend the meeting to assist the Board with that discussion. Director Greenspan added that Mr. Sewell is the President of the Illinois Public Health Association and is the Chairman of the Nominating Committee of the Interim Board of Directors of the Cook County Bureau of Health.

Discussion continued; Director Carvalho referenced a paper drafted by Mr. Sewell, Dr. Greenspan and a County Commissioner. A summary of this paper was requested, to be used as a tool to facilitate discussions<sup>2</sup>.

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PUBLIC COMMENTS

Chairman Batts asked the Secretary to call upon the registered speakers.

The Secretary called upon the following registered speaker:

1. Valerie O'Donnell      President, Progressive Industries
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REPORT OF THE  
BOARD OF DIRECTORS OF THE  
COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
DECEMBER 18, 2008  
Page 16

Chairman Batts requested that the record reflect that each Director received the 2008 Annual Report from the Sumner L. Koch Burn Center, John H. Stroger, Jr. Hospital of Cook County.

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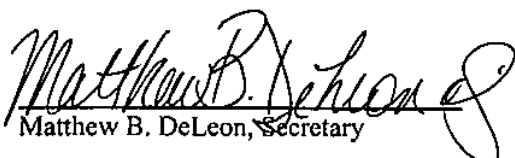
ADJOURNMENT

**Director Greenspan, seconded by Director Butler, moved to adjourn. THE MOTION CARRIED UNANIMOUSLY AND THE MEETING ADJOURNED.**

Respectfully submitted,  
Board of Directors of the  
Cook County Health and Hospitals System

  
Warren L. Batts, Chairman

Attest:

  
Matthew B. DeLeon, Secretary

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The following was requested or was indicated as a follow-up item at this meeting:

- <sup>1</sup> Follow-up: Director Lyne requested information on malpractice settlements over the last three years. On page 3. (Pitt Calkin)
- <sup>2</sup> Follow-up: request for summary of paper drafted by Mr. Richard Sewell, Dr. Greenspan and a County Commissioner, to be used as a tool to facilitate discussions. On page 14.



Cook County Health and Hospitals System  
Report of the Meeting of the Board of Directors  
December 18, 2008

ATTACHMENT #1

Notes on Implications of Federal Approval of Disproportionate Share (DSH) Funding and New Rates Methodology for the Cook County Health & Hospitals System

- After months of System close collaboration with the Illinois Department of Healthcare and Family Services, the approval by CMS on December 4<sup>th</sup> of Illinois' Medicaid State Plan Amendment provides for estimated (annualized) payments to CCHHS of \$86.5 million in state fiscal year 2008, and \$92.5 million in state fiscal 2009;
- Offsetting these gains are the negative effects of lower inpatient per diem payment rates due to the simultaneous implementation of a new "cost limited" Upper Payment Limit (UPL) methodology;
- Assuming 5% Medicaid utilization growth, the System's net improvement in revenues from these two offsetting factors is estimated at \$27 million in SFY2009;
- The new rate structure is retroactive to July 1, 2008; Also, a likely retroactive (one-time) opportunity exists for DSH eligibility prior to July 1;
- Net per diem inpatient rates, excluding DSH, will change from a System global rate of \$2,834 per day to \$1,457 (Stroger), \$1,199 (Provident), and \$1,014 (Oak Forest);
- Certain Medicaid ambulatory services reimbursement rates, for services such as high tech diagnostics, observation stays, and outpatient surgeries will increase; For example, the least complex outpatient surgical procedure at Stroger Hospital now will be reimbursed at \$709 (net), whereas formerly the payment was \$390.
- The System and the County currently are advocating for increased DSH cap for Illinois, and for possible changes to the Medicaid Upper Payment limit for public, non-state hospitals; Both of these currently are under discussion as part of an "economic stimulus" package for consideration by Congress.

Previous Rates (in effect many years)		New Rates <sup>1</sup> (retroactively adjusted to DOS July 2008)	
<p>“Old” Federal UPL Methodology</p> <p>[CCHHS Effectively Did Not Qualify for DSH]</p>		<p>New “Cost-Limited” Federal UPL Methodology</p> <p>+ Statutorily Driven DSH payment</p>	
<p>Yielded \$363 Million Total in SFY08</p> <ul style="list-style-type: none"> <li>• \$222.3 million direct billings</li> <li>• \$140 million IGT/BIPA</li> </ul>		<p>Will yield \$390 Million Total in SFY09</p> <ul style="list-style-type: none"> <li>• \$254.3 million direct billings<sup>2</sup></li> <li>• \$131.3 million BIPA</li> <li>• \$4.5 million IGT/other</li> </ul>	
<p>Daily inpatient rates</p> <p>=</p> <p>\$2,834.20 at 3 hospitals</p>		<p>Estimated “blended” inpatient rate + DSH rate (note: individual rate for each hospital)</p> <p>=</p> <p>\$2,893.60</p>	
	Net Base Rate	DSH	DSH
Stroger	\$2,834.20	-----	*
Oak Forest	\$2,834.20	-----	*
Provident	\$2,834.20	-----	*

<sup>1</sup> New rates estimated by Healthcare and Family Services;;

<sup>2</sup> Assumes 5% Medicaid utilization growth;

**Estimated CCHHS Medicaid Revenues for State Fiscal years 2008 and 2009 (millions)**

	State Fiscal Year 2008 Actual (\$ millions)	State Fiscal Year 2009 Estimated (\$ millions)
<b><i>TOTAL:</i></b>	<b>\$363.2</b>	<b>\$390.1</b>
<b><i>Claims-based payments:</i></b>		
Hospital Inpatient	\$222.3	\$164.3
Hospital Outpatient	\$175.5	\$104.8
"NIPS" [Non-Institutional Provider Services, e.g., pharmacy, community clinics];	\$7.5	\$16.3
	\$39.3	\$41.3
<b><i>Supplemental payments:</i></b>		
"BIPA"	\$140.9	\$228.3
DSH	\$131.3	\$131.3
	???	\$92.5
IGT/Trauma Fund	\$9.6	\$4.5

*Notes: SFY2008 figures drawn from tabulation of claims received during SFY2008, processed through the CPTF. HFS/BRDA medical data warehouse run, 11/12/2008. Gross liability--adjustments for third party liability not factored out.; SFY09 claims estimated by 105% of SFY2008 utilization;*

Cook County Health and Hospitals System  
Report of the Meeting of the Board of Directors  
December 18, 2008

ATTACHMENT #2

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**

**Request for Grant Approval**

**APPROVED**

DEC 18 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

**Date:** December 5, 2008

**Sponsor:** Lynda Brodsky, MPH  
Director of Research and Development

**Operating Unit:** CCHHS

**Description of Services:** Requesting authorization to **renew Illinois Perinatal Program**  
In the amount of \$56,035.00 from the **Illinois Department of Public Health.**

**Justification for This Contract:** This grant is to provide perinatal services to reduce perinatal morbidity in low birth weight infants. **The grant does not require an application process; the funding is automatically renewed. The funding is already there, CCHHS Board needs to approve this Grant.**

**Cost of Contract And Terms:** Grant Award: \$56,035.00  
Funding Period: July 1, 2008 thru June 30, 2009

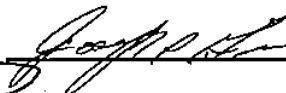
**Budget Info:** The Budget Department has reviewed this item, and all requisite documents have been submitted.

**Signatures:**

Operating Unit CFO

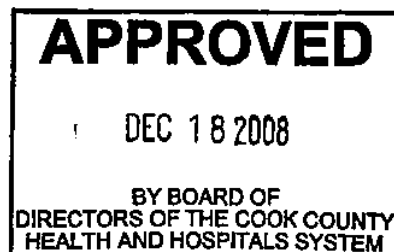


CCHHS Director of  
Purchasing



CCHHS CEO



**AS AMENDED****COOK COUNTY HEALTH AND HOSPITALS SYSTEM****Request for Grant Approval**

**Date:** December 5, 2008

**Sponsor:** Lynda Brodsky, MPH  
Director of Research and Development

**Operating Unit:** Department of Human Services, CCHHS

**Description of Services:** Requesting authorization to renew the following grants from the Illinois Department of Public Health: Family Planning Services in the amount of \$766,000.00 and Supplemental Nutrition Program in the amount of \$551,300.00.

**Justification for This Contract:** Family Planning Services affords women the opportunity to voluntarily choose a method of birth control and Supplemental Nutrition Program is for women, infants, and children (WIC) and will provide health screening, supplemental food certification, food prescription and nutrition counseling services. **These grants do not require an application process; the funding is automatically renewed. The funding is already there, CCHHS Board needs to approve these Grants.**

**Cost of Contract And Terms:** Grant Award: Family Planning: \$766,000.00; Supplemental Nutrition Program: \$551,300.00  
Funding Period: July 1, 2008 thru June 30, 2009

**Budget Info:** The Budget Department has reviewed this item, and all requisite documents have been submitted.

**Signatures:**

Operating Unit CFO

A handwritten signature in black ink, appearing to be "Leb. Cell", written over a horizontal line.

CCHHS Director of Purchasing

A handwritten signature in black ink, appearing to be "Joseph A. Sano", written over a horizontal line.

CCHHS CEO

A handwritten signature in black ink, appearing to be "John P. ...", written over a horizontal line.

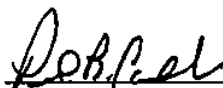
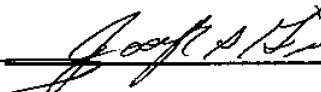
2,3

**AS AMENDED****COOK COUNTY HEALTH AND HOSPITALS SYSTEM****Request for Grant Approval****APPROVED**

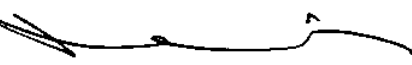
DEC 18 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM**Date:** December 5, 2008**Sponsor:** Lynda Brodsky, MPH  
Director of Research and Development**Operating Unit:** Department of Health and Human Services, CCHHS**Description of Services:** Requesting authorization to renew Black Lung Grant in the amount of \$237,291.00 with the Department of Health and Human Services.**Justification for This Contract:** This grant provides a comprehensive program of services in Pulmonary Medicine for the citizens of Cook County particularly those with limited financial resources. **The grant does not require an application process; the funding is automatically renewed. The funding is already there, CCHHS Board needs to approve this Grant.****Cost of Contract And Terms:** Grant Award: \$237,291.00  
Funding Period: July 1, 2008 thru June 30, 2009**Budget Info:** The Budget Department has reviewed this item, and all requisite documents have been submitted.**Signatures:**

Operating Unit CFO

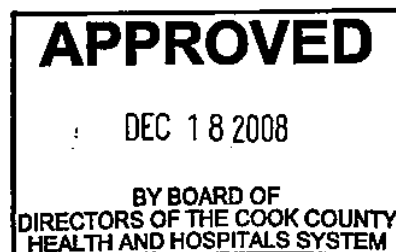
CCHHS Director of  
Purchasing

CCHHS CEO





**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**  
**Request for Grant Approval**



**Date:** December 5, 2008

**Sponsor:** Lynda Brodsky, MPH  
 Director of Research and Development

**Operating Unit:** CCHHS

**Description of Services:** Requesting authorization to **renew Maternal Child Health** In the amount of **\$18,841.00** from **Great Lakes Hemophilia Foundation.**

**Justification for This Contract:** This grant provides comprehensive diagnostic care and treatment to persons with hemophilia and other related blood clotting disorders. **The grant does not require an application process; the funding is automatically renewed. The funding is already there, CCHHS Board needs to approve this Grant.**

**Cost of Contract And Terms:** Grant Award: \$18,841.00  
 Funding Period: July 1, 2008 thru May 31, 2009

**Budget Info:** The Budget Department has reviewed this item, and all requisite documents have been submitted.

**Signatures:**

Operating Unit CFO

CCHHS Director of Purchasing

CCHHS CEO

## Cook County Health and Hospitals System

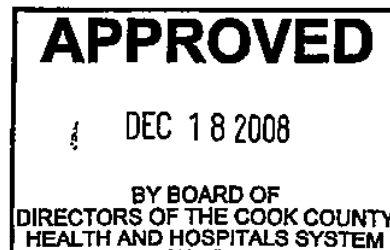
### Contract Item for Board Approval

#### Execute Contract

**Date:** 10/30/08

**Sponsor:** Sylvia Edwards, R.N., M.B.A.  
Chief Operating Officer

**Operating Unit:** Oak Forest Hospital of Cook County



**Description of Service:**

Requesting to execute Contract No. 08-41-358 for the Cooperative Educational Master Agreement between Cook County Health and Hospital System and its Oak Forest Hospital and Weiss Memorial Hospital. This agreement covers the three year Podiatry Residency Program between Oak Forest Hospital and Weiss Memorial Hospital.

**Justification for this contract:**

The Podiatry Residents will do their clinical rotation at Oak Forest Hospital for the first year, the second and third year rotations will be at Weiss Memorial Hospital. Contract period: July 1, 2008 through June 30, 2016. The agreement was approved by the Cook County Health and Hospital Systems Board on October 3, 2008.

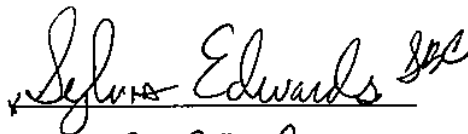
**Cost of the contract and terms:**

No fiscal impact

**Budget information:** No fiscal impact

**Signatures:**

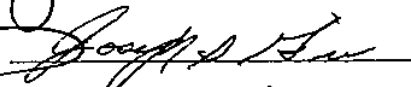
Sponsor



Operating Unit CFO



CCHHS Director of Purchasing



CCHHS CEO



## Cook County Department of Public Health

### Cook County Health & Hospitals System

(formerly Cook County Bureau of Health Services)

Todd H. Stroger • President  
Cook County Board of Commissioners

Warren L. Batts • Chairman  
Cook County Health & Hospitals System

Jorge Ramirez • Vice Chairman  
Cook County Health & Hospitals System

David R. Small, FACHE • Interim CEO  
Cook County Health & Hospitals System

#### Health System Board Members

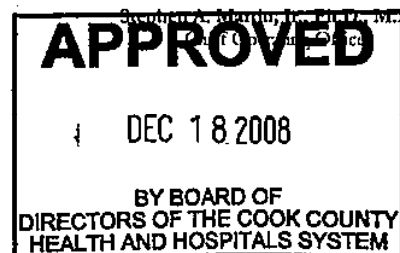
Dr. David A. Ansell  
Commissioner Jerry Butler  
David N. Carvalho  
Quin R. Golden  
Benn Greenspan  
Sr. Sheila Lyne  
Dr. Luis R. Muñoz  
Heather E. O'Donnell  
Andrea L. Zopp

1010 Lake Street, Suite 300  
Oak Park, Illinois 60301

Telephone (708) 492-2000  
TDD (708) 492-2002

December 3, 2008

David Carvalho, Esq.  
Chair, Finance Committee  
Cook County Health and Hospitals System Board  
118 N. Clark Street  
Chicago, Illinois 60602



Re: Request for Approval  
Lease, Thornton Township High School District 205


Dear Mr. Carvalho:

It is respectfully requested that the attached lease be placed on the agenda of the Finance Committee of the Cook County Health and Hospitals System Board. It is further requested that authorization be extended to the undersigned to enter into the subject lease.

This lease provides for the use, at no cost to the County, of premises at the Thornton Township High School approximately two times per month in order to conduct classes for teen parents pursuant to the Subsequent Pregnancy Prevention Program. The Cook County Department of Public Health has entered into annual leases that have been virtually identical to this document for a number of years. Authorization to enter into the most recent iteration of this lease was previously obtained from the Cook County Board of Commissioners.

The Department has informed Mr. Raymond Muldoon, Director of Real Estate Management, of the proposed lease and he has confirmed that he has no objection to the arrangement. The lease contains provisions which impose responsibility upon the County for liability resulting from the use of the premises and require that we submit satisfactory evidence of insurance relative to our use of the premises. Upon securing the Finance Committee's authorization, we will request this documentation from the County's Department of Risk Management.

Thank you for your consideration.

Very truly yours,  
  
Stephen A. Martin, Jr., Ph.D.  
Chief Operating Officer

Encl.

Cc: David Small, Interim Chief Executive Officer  
Cook County Health and Hospitals System

7.

# CONTRACT FOR RENTAL OF SCHOOL FACILITY

ORGANIZATION OR GROUP (LESSEE) **Marcia McCullough**

LESSOR

0714

NAME **Cook County Department of Public Health**

THORNTON TOWNSHIP HIGH SCHOOLS

ADDRESS **16501 S. Kedzie Parkway, Room 245**

HIGH SCHOOL DISTRICT 205

CITY **Markham, IL 60428** PHONE **708-210-4512**

HARVEY, ILLINOIS 60426

RESERVATION SITE		<input checked="" type="checkbox"/> THORNTON		<input type="checkbox"/> THORN RIDGE	<input type="checkbox"/> THORNWOOD	The right is reserved by the school district to cancel this use authorization at any time the school administration determines it is not in the best interest of the school district to rent the facility.	
RESERVATION FACILITY		<input type="checkbox"/> GYM		<input type="checkbox"/> SWIMMING POOL	<input type="checkbox"/> CAFETERIA	<input type="checkbox"/> AUDITORIUM	<input checked="" type="checkbox"/> OTHER <b>Infant Care Center</b>
DATE(S), GIVE ALTERNATES		TIME		FROM: 3:00 p.m.		TO: 6:00 p.m.	
Please See Below						<div style="border: 2px solid black; padding: 5px; text-align: center;"> <b>APPROVED</b>   <b>DEC 18 2008</b>   <b>BY BOARD OF DIRECTORS OF THE COOK COUNTY HEALTH AND HOSPITALS SYSTEM</b> </div>	
PURPOSE FOR WHICH FACILITY IS TO BE USED							
9/23, 10/2, 10/21, 11/4, 11/18, 12/2, 12/16, 1/13, 1/27, 2/10, 2/24, 3/10, 3/24, 4/7, 4/21, 5/5, 5/19, 6/9							
SPECIAL EQUIPMENT NEEDED							
SIGN PROVISION		<input type="checkbox"/> I		<input checked="" type="checkbox"/> BOTH I AND II		IS A CERTIFICATE OF INSURANCE REQUIRED?	
						<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	
						IF YES, DATE RECEIVED	

I The organization listed above has duly authorized its undersigned representative to enter into financial agreement, and agrees to pay the fees listed below plus any cost to repair, replace or re-build any portion of the district's building, equipment therein or site improvements at the location of the building which may be damaged or destroyed by the action of any person on the premises due to the renter's use of the facility which exceeds the amount actually received by the district from insurance coverage.

Please Sign Here ☒

II The undersigned representative agrees to defend, indemnify and hold Thornton Township High Schools District 205, the board of education thereof, the members of the board of education as individuals, and the employees of the school district free and harmless of any and all liability, costs and expenses (including attorneys' fees and costs) related in any way to threatened or actual court proceedings, law suits and damages involving injury to or death of any person or persons whomsoever, caused by, connected with or arising directly or indirectly wholly or in part, from any use or operation of the school premises resulting in any manner from the use authorization granted by the board of education.

Please Sign Here ☒

<b>CLASSIFICATION RATE</b>  FACILITY RATE FACILITY OVERTIME PRO RATE (IF ANY) CUSTODIAN STAGE SUPERVISOR PER 4 HR. MIN. THEATRE TECHNICIANS POLICEMEN FIREMEN EQUIPMENT CHARGE (IF ANY)	ESTIMATED CHARGES			
	RATE	MEN	HOURS	TOTAL
	N/C			
THE NUMBER OF MEN REQUIRED FOR THIS EVENT WILL BE DETERMINED BY THE DIRECTOR OF BLDG. AND GROUNDS.				
DEPOSIT (50% of EST. CHARGES)			N/C	
LISTED HERE ARE ESTIMATED CHARGES ONLY. YOU WILL BE BILLED FOR THE ACTUAL CHARGES.				

ENTERED ON THE ..... DAY OF ..... 2008

X FOR THE ORGANIZATION *Marcia McCullough* AUTHORIZED SIGNATURE

X POSITION OR OFFICE \_\_\_\_\_

FOR DISTRICT 205

DIRECTOR OF BUSINESS AFFAIRS

**COOK COUNTY HEALTH AND HOSPITAL SYSTEM**

*Request for Payment Only*

**APPROVED**

DEC 18 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Date: December 3, 2008

Sponsor: Richard Keen, M.D., F.A.C.S., Chairman of Surgical Services  
John H. Stroger Jr. Hospital of Cook County

Operating Unit: Cook County Health & Hospitals System

Description of Requested payment for the use of implants from the vendors listed  
below

Services:

Vendor	Address	Amount Requested
Stryker Instruments	Kalamazoo MI 49001	\$89,713.00
Abbott	Chicago, IL 60675	\$1,764.00
Acumed LLC	Chicago, IL 60693	\$201,876.00
Allosource	Englewood Co 80150	\$113,415.00
Arthrex	Naples, FL 34108	\$31,637.00
Smith & Nephew	Philadelphia, PA 19178	\$203,791.00
Boston Scientific	Philadelphia, PA 19178	\$77,309.00
Depuy Spine	Chicago IL 60693	\$80,830.00
Depuy Orthopedics	Warsaw, IN 46581-0988	\$435,819.70
Biomet Inc	South bend , IN 46634	\$15,468.00
Ethicon	Cincinnati OH 45242	\$20,714.00
Zimmer U.S. Inc	Chicago IL 60693	\$1,158.00

Justification for

The implants were used for the treatment of necessary orthopedic surgery. The Request for Proposal (RFP) process was started by the Department of Surgery in November of 2007 as a method to decrease the total number of orthopedic vendors and decrease the cost of implants per case. We expect this endeavor to result in price concessions of at least 40% from each vendor. The RFP # 08-50-1009P for orthopedic implant trays was issued by the Bureau of

8.

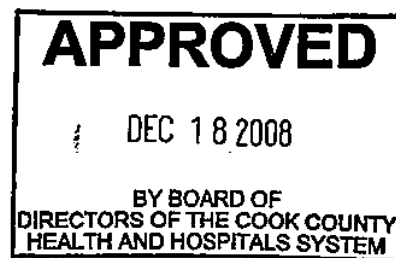
Health Services on January 29, 2008 with Cook County Board approval for \$6,673,425.00 for the total RFP. This process has proven to be inordinately long with no purchase orders issued to date. A lack of these implants would result in closing the orthopedic service and trauma by-pass for John H. Stroger Jr. Hospital.

Cost of Contract  
And Terms:

Payment requested: \$1,273,494.70

Budget Info:

Fiscal Impact: \$1,273,494.70  
Budget A/C: 531210



Signatures:

Sponsor

*Phin Keen* KEEN 12-3-08

Operating Unit CFO

*Robert C. C.*

JSH COO

*J. C. B.*

CCHHS Director of  
Purchasing

*Caroline J. Saffel*

CCHHS CEO

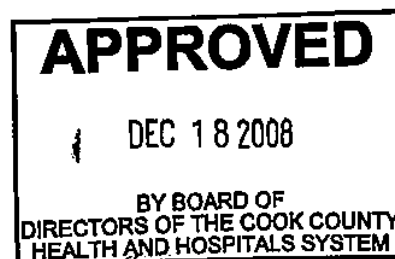
*[Signature]*

## AS AMENDED

### COOK COUNTY HEALTH AND HOSPITALS SYSTEM Request To Extend & Increase Dollar Amount of Existing Contracts

**Date:** December 5, 2008

**Sponsor:** Antoinette Williams  
Associate Director  
Department of Nursing



**Operating Unit:** CCHHS

**Description of Services:** Direct Medstaff Nursing, Inc., Gareda Diversified Business Sv., Integrity Nursing Network, Inc., LMR Nursing Services, Inc., and Professional Nursing, Inc. for the provision of Nurse Staffing.

**Justification for This Contract:** The Nursing Commercial Registry Contract for 03/01/08 thru 02/28/09 was awarded in the sum of 1.8 million dollars. Nursing resources are provided to Perioperative, Emergency Services, Employee Health Services, Diagnostic/Specialty Services, Medical Surgical Nursing and Critical Care Nursing. The amount allocated for the '08 contract is significantly less than the '07 budget of 2.75 million dollars. Also the number of vacancies and number of under budgeted positions remain high. Thus the need for additional dollars is critical to maintain current level of services. Therefore I am requesting additional monies to be placed in the following contracts to meet our current and projected needs for the remainder of the '08 contract.

<b><u>Cost of Contract And Terms:</u></b>		<b>Increased Amount</b>
Contract No.08-41-199	<u>Direct Medstaff Nursing, Inc.</u>	\$354,000.00
08-41-148	<u>Gareda Diversified Business Services</u>	\$147,000.00
08-41-151	<u>Integrity Nursing Network, Inc.</u>	\$136,000.00
08-41-139	<u>LMR Nursing Services, Inc.</u>	\$70,000.00
08-41-140	<u>Professional Nursing, Inc.</u>	\$180,000.00

Extended Date: 03/01/2008 thru 02/28/09

9

**AS AMENDED****Budget Info:****Fiscal Impact: \$887,000.00****Budget Acct. No. 897/155****Requisition # 88970005****88970002****88970004****88970000****88970006****APPROVED**

DEC 18 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM**Signatures:**

Operating Unit CFO

CCHHS Director of  
Purchasing

CCHHS CEO



## Cook County Health and Hospitals System

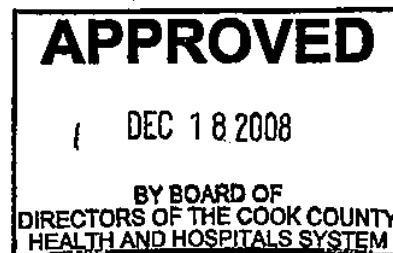
### Contract Item for Board Approval

#### Contract Extension

**Date:** 11/18/08

**Sponsor:** Sylvia Edwards  
Chief Operating Officer

**Operating Unit:** Oak Forest Hospital of Cook County



**Description of Service:**

The Contract No. 06-45-518 with Nellcor Puritan Bennett, 5931 Priestly Drive Suite 100, Carlsbad CA 92008, is for the provision of respiratory therapy ventilator repair parts for the maintenance of the Nellcor Puritan Bennett 7200 and 840 Ventilators at Oak Forest Hospital.

**Justification for this contract:**

Nellcor Puritan Bennett is the manufacturer of these products and the sole source for the repair parts needed to maintain these life-support ventilators.

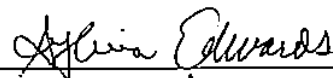
**Cost of the contract and terms:**

This request is necessary to expend the existing funds on the contract. The extension period needed is from 8/1/08 thru 3/31/09. The contract expired 7/31/08.

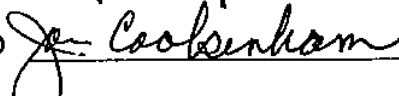
**Budget information:** No fiscal impact. Account 898-442

**Signatures:**

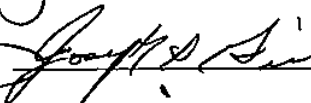
Sponsor COO



Operating Unit CFO



CCHHS Director  
of Purchasing



CCHHS CEO



**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**  
**Request for Extension**

**APPROVED**

DEC 18 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

**Date:** December 3, 2008

**Sponsor:** Julie Bonello,  
Chief Information Officer

**Operating Unit:** Cook County Health and Hospitals System/Health Information Systems

**Description of  
Services:**

Requesting to extend contract no. 06-84-210R with Tallgrass Systems, Ltd., 9501 W. 144<sup>th</sup> Place, Ste. 100, Orland Park, IL 60462 for the provision of Lexmark, toner cartridges for the Cook County Health Hospitals System.

**Justification for  
this Contract:**

This request is to allow sufficient time for the evaluation, award, and implementation of a new contract. This request is necessary for the uninterrupted delivery of Lexmark cartridges for facilities in the Cook County Health and Hospitals System. Lexmark cartridges are used in all our printers in clinical areas across the Cook County Health and Hospitals System.

**Cost of the Increase  
and Terms:**

The extension period is from 01/10/09 thru 03/09/09.

**Budget Information:**


The cost for this contract has been provided for within the current operating budget for the Cook County Health and Hospitals System.  
Account: 388  
Requisition No. \_\_\_\_\_

**Signatures:**

**Sponsor**



**Operating Unit CFO**



**CCHHS Director  
of Purchasing**



**CCHHS COO**

## Cook County Health and Hospitals System

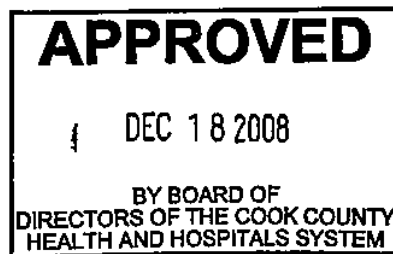
### Contract Item for Board Approval

#### Contract Extension

**Date:** November 10, 2008

**Sponsor:** Sidney A. Thomas  
Chief Operating Officer

**Operating Unit:** Provident Hospital of Cook County



**Description of Service:**

This request is to extend CC 07-45-448 from 11/30/08 to 2/28/09 for temporary radiologist services with Nighthawk Radiology Services, LLC, Coeur d' Alene, ID.

**Justification for this contract:**

Approval of this request will allow us to use the remaining money to provide services until the execution and implementation of a new contract for which a Request for Proposal (RFP) has been issued.

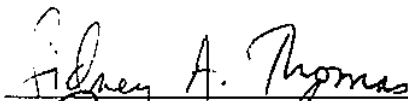
**Cost of the contract and terms:**

This original contract was authorized by the Cook County Board on 5/15/07 in the amount of \$185,000.00.

**Budget information:** Sufficient funds are available to meet the requested extension period of this contract in Account 272.

**Signatures:**

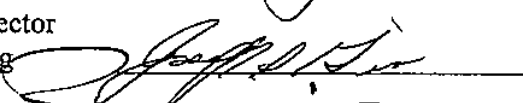
Sponsor



Operating Unit CFO



CCHHS Director of Purchasing

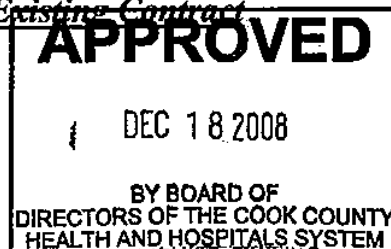


CCHHS CEO



## AS AMENDED

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**  
**Request To Extend & Increase Dollar Amount of Existing Contract**



**Date:** December 5, 2008

**Sponsor:** Joanne Dulski  
 System-Wide Administrator  
 Director of Laboratories

**Operating Unit:** Department of Pathology, CCHHS

**Description of Services:** Northwestern Pharmaceutical & Supply Corporation Inc. (7301 N Lincoln Ave. Ste 196 Lincolnwood, IL 60712) for the purchase of Reagent Rental, Calibrators, Controls and Consumables.

**Justification for This Contract:** To fill anticipated needs of the using department. The Circumstances which necessitate this change was not reasonably foreseeable at the time the contract was signed. Until the new contract is completed this contract needs to be extended and Increased.

**Cost of Contract And Terms:** Contract No. 04-72-693  
 Extended Dates: 11/30/08 thru 02/28/09  
 Increase Amount: \$120,000.00 \ 40,000.00 per month

**Budget Info:** Fiscal Impact: \$120,000.00  
 Budget Acct. No. 897/361  
 Requisition # 88970423

**Signatures:**

Operating Unit CFO

CCHHS Director of  
 Purchasing

CCHHS CEO

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**  
**Request To Extend & Increase Dollar Amount of Existing Contract**

**Date:** December 5, 2008

**Sponsor:** David Smith  
Business Manager

**Operating Unit:** Department of Radiology, CCHHS

**Description of Services:** LifeScan Chicago (2242 W. Harrison St. Ste 100A Chicago, IL 60612) for the provision of Positron Emission Tomography (PET Scanning).

**Justification for This Contract:** To fill anticipated needs of the using department. The Circumstances which necessitate this change was not reasonably foreseeable at the time the contract was signed. Until the new contract is completed this contract needs to be extended and Increased.

**Cost of Contract And Terms:** Contract No. 05-41-59  
Extended Dates: 11/30/08 thru 02/28/09  
Increase Amount: \$78,000.00

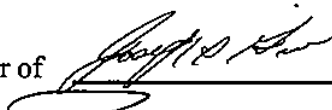
**Budget Info:** Fiscal Impact: \$78,000.00  
Budget Acct. No. 897/540  
Requisition # 88970085

**Signatures:**

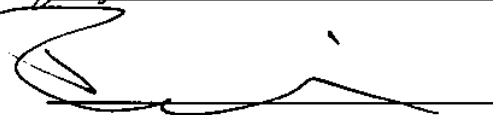
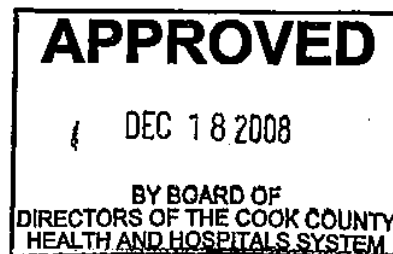
Operating Unit CFO



CCHHS Director of Purchasing



CCHHS CEO

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**  
**Request To Extend & Increase Dollar Amount of Existing Contract**

**Date:** December 5, 2008

**Sponsor:** Joanne Dulski  
 System-Wide Administrator  
 Director of Laboratories

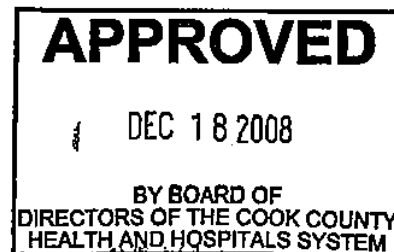
**Operating Unit:** Department of Pathology, CCHHS

**Description of Services:** Progressive Industries Inc. (6133 N. Northwest Hwy Chicago, IL 60631) for the purchase of Pregnancy Kits.

**Justification for This Contract:** To fill anticipated needs of the using department. The Circumstances which necessitate this change was not reasonably foreseeable at the time the contract was signed. Until the new contract is completed this contract needs to be extended and Increased.

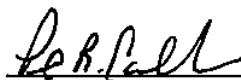
**Cost of Contract And Terms:** Contract No. 05-72-221  
 Extended Dates: 10/17/08 thru 01/01/09  
 Increase Amount: \$20,000.00 \ \$5,000 per month

**Budget Info:** Fiscal Impact: \$20,000.00  
 Budget Acct. No. 897/361  
 Requisition # 88970381

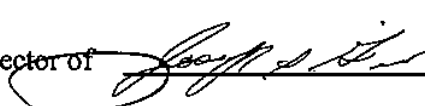


**Signatures:**

Operating Unit CFO



CCHHS Director of  
 Purchasing



CCHHS CEO



**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**  
**Request To Extend & Increase Dollar Amount of Existing Contract**

**Date:** December 5, 2008

**Sponsor:** Joanne Dulski  
System-Wide Administrator  
Director of Laboratories

**Operating Unit:** Department of Pathology, CCHHS

**Description of Services:** Marstech Solutions Inc. (850 W. Jackson Blvd #650 Chicago, IL 60607) for the provision of Reagents, Controls, Calibrator and Consumables.

**Justification for This Contract:** To fill anticipated needs of the using department. The Circumstances which necessitate this change was not reasonably foreseeable at the time the contract was signed. Until the new contract is completed this contract needs to be extended and Increased.

**Cost of Contract And Terms:** Contract No. 05-73-232  
Extended Dates: 12/20/08 thru 04/30/09  
Increase Amount: \$100,000.00

**Budget Info:** Fiscal Impact: \$100,000.00  
Budget Acct. No. 897/360  
Requisition # 88970452

**Signatures:**

Operating Unit CFO

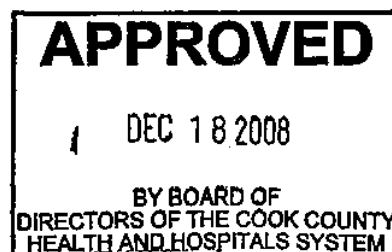


CCHHS Director of Purchasing



CCHHS CEO





**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**  
**Request To Extend & Increase Dollar Amount of Existing Contract**

**Date:** December 5, 2008

**Sponsor:** Joanne Dulski  
System-Wide Administrator  
Director of Laboratories

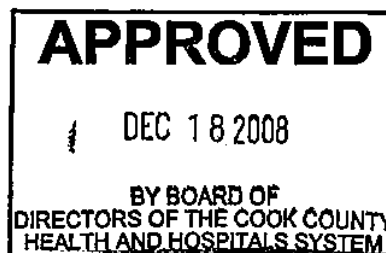
**Operating Unit:** Department of Pathology, CCHHS

**Description of Services:** Beckman Coulter Inc. (PO Box 169015 Miami, FL 33116)  
for the provision of Flow Cytometry Reagents and Supplies.

**Justification for This Contract:** To fill anticipated needs of the using department. The Circumstances which necessitate this change was not reasonably foreseeable at the time the contract was signed. Until the new contract is completed this contract needs to be extended and Increased.

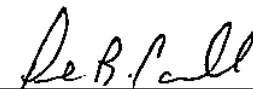
**Cost of Contract And Terms:** Contract No. 05-73-269  
Extended Dates: 11/30/08 thru 02/28/09  
Increase Amount: \$ 100,000.00

**Budget Info:** Fiscal Impact: \$ 100,000.00  
Budget Acct. No. 897/360  
Requisition # 88970373

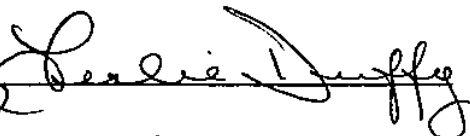


**Signatures:**

Operating Unit CFO



CCHHS Director of  
Purchasing



CCHHS CEO





## Cook County Health and Hospitals System

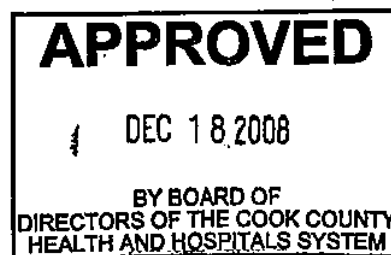
### Contract Item for Board Approval

#### Extension and Increase

**Date:** 11/18/08

**Sponsor:** Sylvia Edwards  
Chief Operating Officer

**Operating Unit:** Oak Forest Hospital of Cook County



**Description of Service:**

The Contract No. 07-72-372 with Automotive Tech Center, 435 W. Madison, Oak Park IL 60302, is for the provision of the maintenance and repair of all vehicles at Oak Forest Hospital.

**Justification for this contract:**

This annual contract is necessary to repair and maintain the cargo vans, patient transport vehicles, dump trucks, utility vans, fire truck, rescue van and Public Safety patrol cars on the campus.

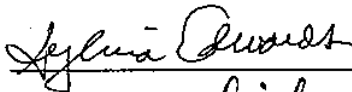
**Cost of the contract and terms:**

This increase and extension is necessary until the award and implementation of a new contract. The extension period needed is from 11/16/08 thru 1/15/09. The contract expiration date is 11/15/08. The requested increase amount is \$5000.00.

**Budget information:** Fiscal impact \$5000.00. Account 898-444

**Signatures:**

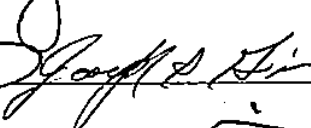
Sponsor COO



Operating Unit CFO



CCHHS Director  
of Purchasing



CCHHS CEO



**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**  
**Request to Enter Into, Award and Execute Contract**

**APPROVED**

DEC 18 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

**Date:** December 5, 2008

**Sponsor:** Gennadiy Voronov, M.D.  
Chairman  
Anesthesia

**Operating Unit:** Department of Anesthesiology and Pain Management, CCHHS

**Description of Services:** Draeger Medical Inc. (3135 Quarry Rd. Telford, PA 18969)  
for the provision of Anesthesia Machines and Integrated  
Anesthesia Critical Care Patient Monitors.

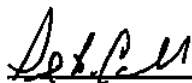
**Justification for This Contract:** The Cook County Health and Hospitals System is requesting to  
**enter into a Sole Source Contract with Draeger Medical.** Much  
of Stroger Hospital's inventory is approaching end-of-life in terms  
of usage and age. **The request for sole source is based on  
compatibility with existing/new equipment, which is all from  
Draeger Medical.**

**Cost of Contract And Terms:** Estimated Cost: \$1,516,476.00  
Contract Period: One Time Purchase

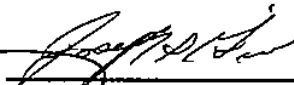
**Budget Info:** Fiscal Impact: \$1,516,476.00  
Requisition No. 88974104  
Budget Acct. No. 897/540

**Signatures:**

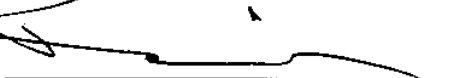
Operating Unit CFO



CCHHS Director of  
Purchasing



CCHHS CEO



**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**  
**Request to Enter Into, Award and Execute Contract**

**Date:** December 5, 2008

**Sponsor:** Russell F. Kelly, M.D.  
 Chairman  
 Adult Cardiology

**Operating Unit:** Department of Medicine, CCHHS

**Description of Services:** GE Healthcare (3200 N. Grandview Blvd. Mail Code WT-897 Waukesha, WI 53188) for the provision of Plasma Digital Storage UDO2 EA Data Migration Software.

**Justification for This Contract:** The Cook County Health and Hospitals System is requesting to enter into a Sole Source Contract with GE Healthcare. The current archive system in Cardiology has reached end-of-life in terms of usage and age. The discs to store patient data are no longer obtainable and the archive system has reached storage capacity. The request for sole source purchase is based on compatibility with existing equipment and software, which is manufactured from GE Healthcare.

**Cost of Contract And Terms:** Estimated Cost: \$156,045.00  
 Contract Period: One Time Purchase

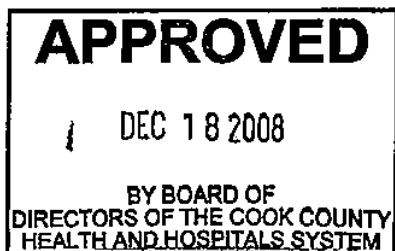
**Budget Info:** Fiscal Impact: \$156,045.00  
 Requisition No. 88974110  
 Budget Acct. No. 897/540

**Signatures:**

Operating Unit CFO

CCHHS Director of Purchasing

CCHHS CEO



# **Cook County Health and Hospitals System**

## **Proposed Contract for Board Approval**

### **Sponsor:**

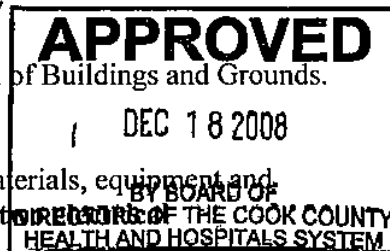
Johnny C. Brown, COO  
John H. Stroger, Jr. Hospital of Cook County

### **Operating Unit:**

Department of Professional Affairs, Division of Buildings and Grounds.

### **Description of Service:**

This contract is for the provision of labor, materials, equipment and engineering services for the replacement of transformers.



### **Justification for this contract:**

Requesting authorization on an emergency basis to enter into contract with High Voltage Maintenance replace existing electrical transformers which can not operate in their present condition. If these two transformers are not replaced the remaining electrical transformers can fail causing disruption of electricity throughout the Hospital which would cause a significant impact on daily operations of the hospital and jeopardize standard of care to patients.

We solicited for and received two Requests for Proposals, High Voltage Maintenance submitted the lowest proposal for \$260,750.00.

### **Cost of the contract and Terms:**

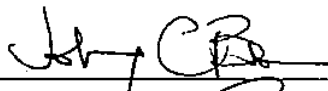
\$260,750.00. One-time purchase on an emergency basis.

### **Budget Information:**

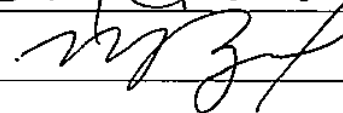
The cost for this contract has been provide for within the current Capital budget

### **Signatures:**

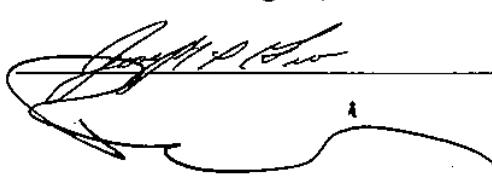
Sponsor:

 12/18/08

Operating Unit C.F.O.



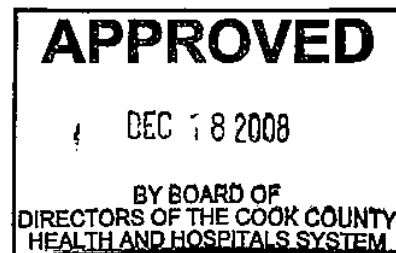
CCHHS Director  
Of Purchasing



CCHHS C.F.O.

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**  
**Request to Enter into a Contract, Award and Execute**

**AS AMENDED**



**Date:** November 19, 2008

**Sponsor:** Julie Bonello,  
Chief Information Officer

**Operating Unit:** Cook County Health and Hospitals System/Health Information Systems

**Description of Services:** Open Text Corporation, P.O. Box 66512, AMF O'Hare, Chicago, Illinois 60666-0512 for maintenance and support of Vista Plus Professional Production and User Client Licenses for Cook County Health and Hospital Systems facilities.

**Justification for this Contract:** Opentext is VISTA, the software we use to store and organize all our financial reports that we get from Siemens. Vista is the storage area for all of our bills before they are sent to Nebo or worked manually before being sent by each institution. Last year, the contract was approved but for some reason, the contract was sent to Opentext but to my attention. It lingered in their mail room for several months. When the error was determined, the entire process needed to be redone because too much time had lapsed. Now we find that we **DO NOT HAVE MAINTENANCE** from this vendor due to the above and nonpayment. Consequently, Provident is in dire need of a server upgrade in order to store their bills but we can not upgrade the server until we pay the invoice. This is of critical importance.

**Cost of the Increase and Terms:** Requested Contract Amount: ~~\$92,444.00~~ **\$97,990.64**  
Contract Period: 08/01/07 through 07/31/2009.

**Budget Information:** Fiscal Impact: ~~\$92,444.00~~ **\$97,990.64**  
Budget Account: 441  
Requisition No. \_\_\_\_\_

**Signatures:**  
**Sponsor**

**Operating Unit CFO**

**CCHHS Director  
of Purchasing**

**CCHHS COO**

22

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**  
**Request to Enter into a Contract, Award and Execute**

**Date:** November 20, 2008

**Sponsor:** Julie Bonello,  
Chief Information Officer

**Operating Unit:** Cook County Health and Hospitals System  
Health Information Systems

**Description of Services:**

TeleTracking Technologies, Inc., 336 Fourth Avenue, Pittsburgh, PA. for software maintenance and support of the patient admitting and bed tracking database services.

**Justification for this Contract:**

Teletracking is our existing bed board management vendor. Teletracking is one of the most widely used bed board management vendors in the industry. This software has been installed for several years and was formerly included in the Cerner contract. I have been trying to get separate contract for this vendor whose software is currently installed. The contract is a maintenance agreement for 3 years with a 3 % yearly increase which is customary. First year cost = 71,988, Second year impact = 74,136, Third year impact = 76,344.

**Cost of the Increase and Terms:**

The total contract is in the amount of \$222,468.00 with a duration period of three (3) years, 02/01/09 through 01/31/12.

**Budget Information:**

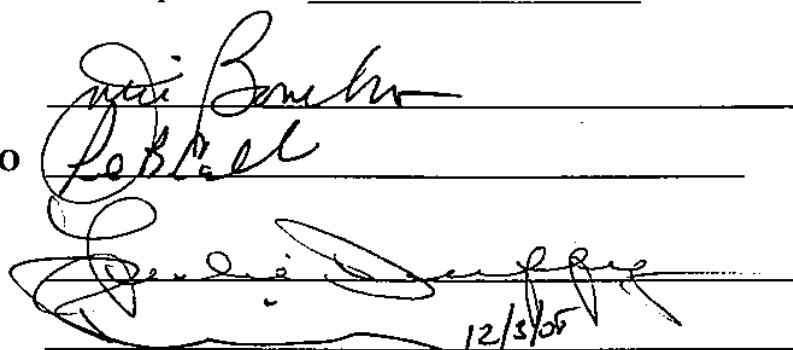
Fiscal Impact: \$222,468.00  
Budget Account: 441  
Requisition No. \_\_\_\_\_

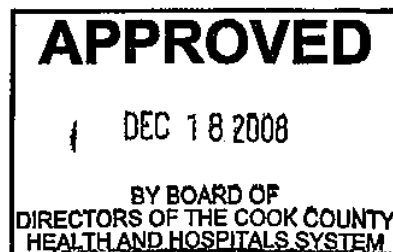
**Signatures:**  
**Sponsor**

**Operating Unit CFO**

**CCHHS Director  
of Purchasing**

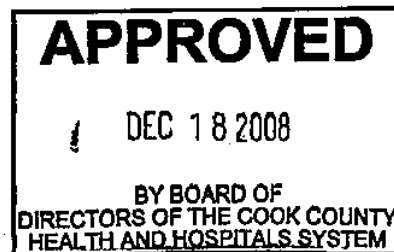
**CCHHS COO**

  
12/3/08



23

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**  
**Request to Enter Into, Award and Execute Contract**



**Date:** December 5, 2008

**Sponsor:** Pitt Calkin  
Operating Unit CFO

**Operating Unit:** CCHHS

**Description of Services:** University HealthSystem Consortium (2001 Spring Road, Suite 700 Oak Brook, IL 60523) for the provision of Performance Accelerator Suite Program.

**Justification for This Contract:** The Cook County Health and Hospitals System is requesting to **enter into and execute a contract with UHC** for data base reporting system and related services designed to provide UHC members with comparative operational data. The Performance Accelerator Suite Program is a companion database to the Clinical Data Base which contains line-item detail for pharmacy, accommodations, blood use, imaging & diagnostics. In addition, it provides standard definitions and methods to collect financial and operational information. It allows you to identify meaningful comparative organizations.

**Cost of Contract And Terms:** The Term of this Agreement is one (1) calendar year. The organization is only interested in contracting for the Operational Data Base. CCHHS is part of the UHC Alliance.

**Budget Info:** **Fiscal Impact: \$0**  
Budget Acct. No. 890-260

**Signatures:**

Operating Unit CFO

CCHHS Director of Purchasing

CCHHS CEO

**COOK COUNTY HEALTH AND HOSPITAL SYSTEMS  
REQUEST FOR RENEWAL OF EXISTING CONTRACT  
AND EXECUTION AS AMENDED**

**Date:** October 08, 2008

**Sponsor:** Julie Bonello,  
Chief Information Officer

**Operating Unit:** Cook County Health and Hospital Systems  
Health Information Systems

**Description of  
Services:**

Siemens Medical Solutions, USA, Inc., 51 Valley Stream  
Parkway, Malvern, PA 19355 (Contract No. 06-41-274)  
License, Maintenance and Support Patient Accounting System  
Computer Software.

**Justification for  
this Contract:**

Siemens Medical Solutions, USA, Inc., is the sole source  
provider of the software currently being used by the Cook  
County Health and Hospital Systems for patient accounting and  
billing functions.

**Cost of the Increase  
and Terms:**

This contract is in the amount of \$7,402,752.00 with a duration  
period of three years , effective 01/10/09 through 01/09/2012.  
(Amount of original Board approved contract: \$6,752,640.00;  
Board approved date: 12/06/05; Expiration date of current  
contract: 01/09/09)

**Budget Information:**

Fiscal Impact: \$7,402,752.00  
Fiscal 2009 (01/10/09 – 11/30/09) \$2,261,952.00  
Fiscal 2010 (12/01/09 – 11/30/10) \$2,467,584.00  
Fiscal 2011 (12/01/10 – 11/30/11) \$2,467,584.00  
Fiscal 2012 (12/01/11 – 01/09/12) \$205,632.00

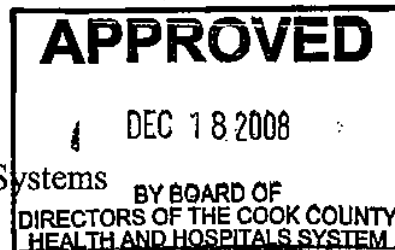
Approval of this item will commit Fiscal Year(s) 2009 -2012  
Budget Account: 441  
Account Description: Maintenance and Repair of Data  
Processing Equipment  
Requisition No. 98900012

**Signatures:**  
**Sponsor**

**Operating Unit CFO**

**CCHHS Director  
of Purchasing**

**CCHHS COO**



*Julie Bonello*  
*Rebecca*

*[Signature]* 11/05/08  
*[Signature]* 11/5/08

25



**COOK COUNTY HEALTH AND HOSPITAL SYSTEMS  
REQUEST FOR RENEWAL OF EXISTING CONTRACT**

**AS AMENDED**

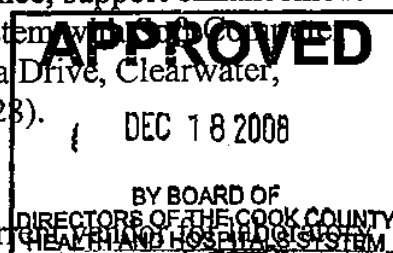
**Date:** October 15, 2008

**Sponsor:** Julie Bonello,  
Chief Information Officer

**Operating Unit:** Cook County Health and Hospital Systems  
Health Information Systems

**Description of  
Services:**

**and execute a contract for**  
Request to renew software maintenance, support enhancement  
and hardware for the Laboratory System with Cook County  
Consultants (SCC), 54400 Tech Data Drive, Clearwater,  
Florida 33760 (contract no. 06-41-728).



**Justification for  
this Contract:**

Soft Computer Consultants is the current provider of  
services with the Cook County Health and Hospital Systems.  
The renewal of existing services will provide CCHHS with  
software upgrades, support/maintenance, additional software  
modules for reporting procedures and equipment upgrades.

**Cost of the Increase  
and Terms:**

This contract is in the amount of \$2,591,659.00 with a duration  
period of three years, effective 07/01/08 through 06/30/11.  
(Amount of original approved contract: \$545,369.00; date  
authorized: 09/07/06; expiration date of current contract:  
06/30/08 )

**Budget Information:**

Fiscal Impact: ~~\$1,177,905.50~~ **\$2,591,659.00**  
Approval of this item will commit Fiscal Year(s) 2009 - 2011  
Budget Account 441 Account  
Account Description: Maintenance and Repair of Data  
Processing Equipment  
Requisition No. \_\_\_\_\_

**Signatures:**  
**Sponsor**

*Julie Bonello*

**Operating Unit CFO**

*Feb. Cell*

**CCHHS Director  
of Purchasing**

*Jeff P. [Signature]*

10/31/08

**CCHHS CEO**

*[Signature]*

10/25/08

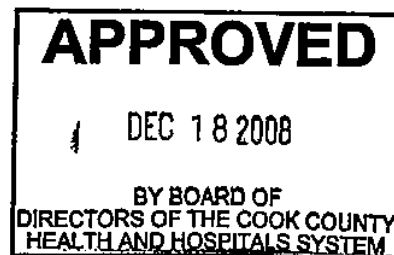
26

COOK COUNTY HEALTH AND HOSPITALS SYTEM  
CONTRACT ITEM REQUESTING CONTRACT  
**RENEW and EXECUTE CONTRACT**

**DATE:** 11/13/08

**SPONSOR:** Sidney Thomas  
Chief Operating Officer

**OPERATING UNIT:** Provident Hospital



**DESCRIPTION OF SERVICE:** Requesting approval to renew and execute Program Addendum 07-41-361 with Midwestern University, Downers Grove, IL in the current Midwestern University Residency Program in Emergency Medicine.

**JUSTIFICATION:** This contract provides for the continuing comprehensive training for residents and students from the University and to maintain quality patient care at Provident Hospital.

**CURRENT COST AND TERMS:** The total cost is \$793,255.00 for a one (1) year period commencing 7/1/08 – 6/30/09.

**BUDGET INFORMATION:** 891 - 272

**Signatures:**

Sponsor

CCHHS  
CFO

CCHHS Director  
Of Purchasing:

CCHHS  
CEO

*Sidney A. Thomas*

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*Rochelle Leung*

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*[Signature]*

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*[Signature]*

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## Cook County Health and Hospitals System

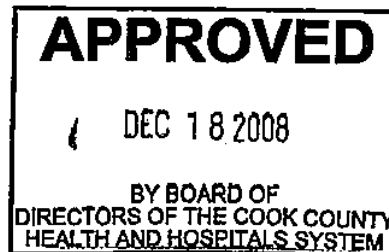
### Contract Item for Board Approval

Execute Contract

**Date:** 11/14/08

**Sponsor:** Sylvia Edwards, R.N., M.B.A.  
Chief Operating Officer

**Operating Unit:** Oak Forest Hospital of Cook County



**Description of Service:** Requesting to execute Contract No. 08-41-272 with GE Healthcare Diagnostics, 9900 Innovation Drive, Wauwatosa, WI. for the purchase of an ECG Database System.

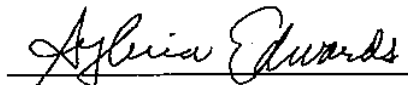
**Justification for this contract:** The request to enter into a contract was Cook County Board authorized on 6/3/08.

**Cost of the contract and terms:** This is a One Time Capital Equipment 717 Purchase in the amount of \$245,057.54.

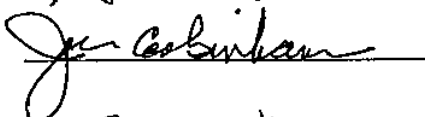
**Budget information:** 898-540

**Signatures:**

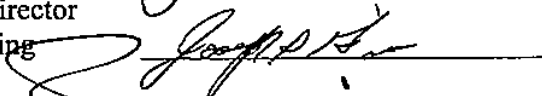
Sponsor



Operating Unit CFO



CCHHS Director  
of Purchasing

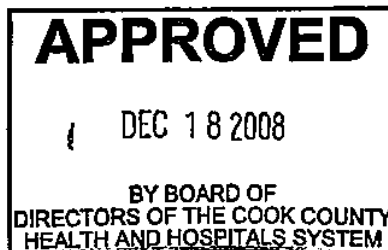


CCHHS CEO



**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**

**Request to Award & Execute Contract**



**Date:** November 24, 2008

**Sponsor:** David Lai  
Associate Administrator

**Operating Unit:** Department of Buildings & Grounds, CCHHS

**Description of Services:** Anchor Mechanical (406 N. Aberdeen Chicago, IL 60622)  
for the provision of Refrigeration and Ventilation  
Equipment\Utilities, Maintenance and Repair.

**Justification for This Contract:** A request for bid proposals was initiated, bid proposals evaluated by the user department/service and Anchor Mechanical was chosen by virtue of them meeting all specifications, meeting MBE/WBE ordinance requirements, and being the only bidder. **In order to receive a P.O. from downtown, this contract needs to be awarded and executed.**

**Cost of Contract and Terms:** Contract #: 05-53-233R  
Contract Amount: \$5,609,831.94  
Contract Period: 11/16/2008 thru 11/15/2011

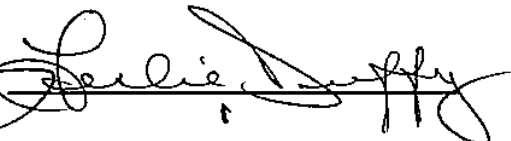
**Budget Info:** Fiscal Impact: \$5,609,831.94  
Budget Account: 897 / 441  
Requisition #: 88970345

**Signatures:**

Operating Unit CFO

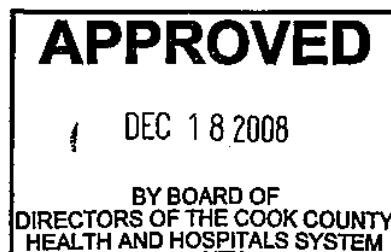


CCHHS Director of  
Purchasing



CCHHS CEO

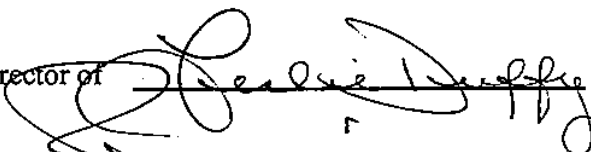


**AS AMENDED****COOK COUNTY HEALTH AND HOSPITALS SYSTEM****Request to Award & Execute Contract****Date:** December 5, 2008**Sponsor:** Richard Keen, M.D.  
Interim Chairman**Operating Unit:** Department of Surgery, CCHHS**Description of Services:** Bioelectronic Engineering & Medical Supplies (691 N. Church Rd. Elmhurst, IL 60126) for the provision of digital mobile c-arm fluoroscopy.**Justification for This Contract:** The bid tabulations were reviewed by the Department of Surgery, contract #07-72-497R and recommended the award to the lowest qualified bidder meeting specifications, B.E.A.M.S. In order for Downtown to release a P.O. this contract must be Awarded and Executed.**Cost of Contract And Terms:** Contract No. 07-72-497R  
Cost of Contract: \$278,274.00  
**Term: One-time Purchase****Budget Info:** Fiscal Impact: \$278,274.00  
Req. No. 88970432  
Budget Acct. 897360**Signatures:**

Operating Unit CFO



CCHHS Director of Purchasing



CCHHS CEO

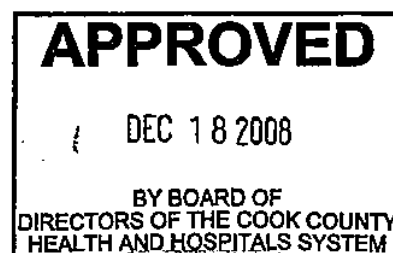


COOK COUNTY HEALTH AND HOSPITALS SYTEM  
CONTRACT ITEM REQUESTING CONTRACT  
**AWARD AND EXECUTE**

**DATE:** 11/10/08

**SPONSOR:** Sidney Thomas  
Chief Operating Officer

**OPERATING UNIT:** Provident Hospital



**DESCRIPTION  
OF SERVICE:**

We are requesting to award and execute contract 07-73-549 with Alliance Health Services, Inc. (Base Bid), 6 East Monroe, Ste 400, Chicago, IL. 60603 for the purchase of Critical Care Beds.

**JUSTIFICATION:**

A request for bid proposals was initiated, bid proposal evaluated by the user department and Alliance Health Services was chosen by virtue of them meeting all specifications, being the lowest bidder and being responsive to the MBE/WBE ordinance.

**CURRENT COST  
AND TERMS:**

This is a One Time Purchase in the amount of \$127,482.13. The cost for this contract will be provided for within the current Capital Equipment Budget 717.

**Signatures:**

Sponsor

*Sidney A. Thomas*

CCHHS  
CFO

*Dorothy L. Lora*

CCHHS Director  
Of Purchasing:

*[Signature]*

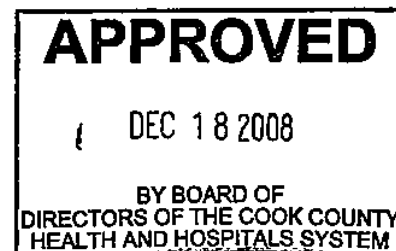
CCHHS  
CEO

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
CONTRACT ITEM REQUESTING CONTRACT  
AWARD AND EXECUTE**

**DATE:** November 26, 2008

**SPONSOR:** David R. Small, F.A.C.H.E.  
Interim Chief Executive Officer

**OPERATING UNIT:** Cook County Health and Hospitals System



**DESCRIPTION OF SERVICE:** Requesting approval to award and execute **Contract No. 08-84-277** with **Cantu Copy, Inc.**, 7423 West Archer Avenue, Unit No. 1A, Summit Argo, Illinois 60501-1270.

**JUSTIFICATION:** This contract provides **third party correspondence services** for Oak Forest Hospital of Cook County, Provident Hospital of Cook County and Stroger Hospital of Cook County.

**CURRENT COST AND TERMS:** The total revenue is \$480,720.00 for a three (3) year period commencing November 1, 2008 through October 31, 2011. This vendor was chosen by virtue of them meeting all specifications and being the highest revenue bidder.

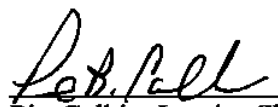
**BUDGET INFORMATION:** This is a revenue generating contract.  
Budget 898/891/897.

Signatures:

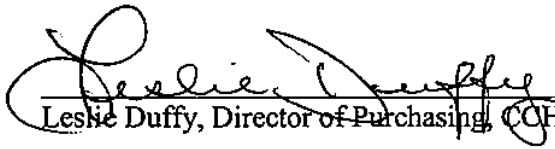
Sponsor:

  
David R. Small, F.A.C.H.E., Interim CEO, CCHHS

Operating Unit  
CFO:

  
Pitt Calkin, Interim Chief Financial Officer, CCHHS

Director,  
Purchasing:

  
Leslie Duffy, Director of Purchasing, CCHHS

**Cook County Health and Hospital Systems  
Finance Committee  
Contract Item for Board Approval,**

**Sponsor:** David R. Small, F.A.C.H.E. Interim Chief Executive Officer,

**Operating Unit:** Cook County Health and Hospital Systems

**Description of Service:**

Authorization is requested to enter into contract with Inlander Brothers Inc., for the provision of Towels, Paper "C" Fold (Contract 09-15-680H).

**Justification for this contract:**

Inlander Brothers Inc. is the lowest qualified bidder meeting specifications.

**Cost of the contract and terms:**

This is a 24 month contract to commence January 1, 2009 and end on December 31, 2010. The total anticipated cost of this contract is \$391,720.00.

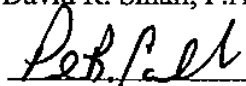
**Budget information:** The cost for this contract has been provided for within the operating budget of 2009 and future year funds for Household and Cleaning Supplies 240/891/897/898-330 Account.

**Signatures:**

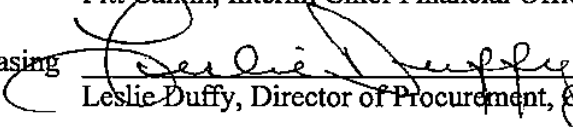
Sponsor

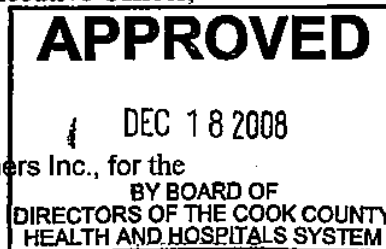
  
David R. Small, F.A.C.H.E., Interim CEO, CCHHS

Operating Unit CFO

  
Pitt Calkin, Interim Chief Financial Officer, CCHHS

Director, Purchasing

  
Leslie Duffy, Director of Procurement, CCHHS





11/28/2008 15:20 3126033179

COOK CNTY PURCHASING

PAGE 01/01

## THE BOARD OF COMMISSIONERS

TODD H. STROGER

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		ELIZABETH ANN DODDY GORMAN	17th Dist.

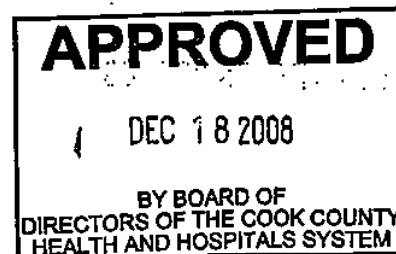
COOK COUNTY  
OFFICE OF CONTRACT COMPLIANCEBETTY HANCOCK PERRY  
DIRECTOR

118 North Clark Street, Room 1020  
Chicago, Illinois 60602-1304  
E-MAIL: bhperry@cookcountygov.com  
TEL (312) 603-5502  
FAX (312) 603-4547

November 26, 2008

Ms. Carmen Triche-Colvin  
Purchasing Agent  
County Building-Room 1018  
Chicago, Illinois 60602

Re: 09-15-680H



Dear Ms. Triche-Colvin:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Woman Business Enterprises Ordinance and has been found to be responsive to the Ordinance.

Bidder: Inlander Brothers, Inc.  
Bid Amount: \$391,720.00

<u>M/WBE</u>	<u>Status</u>	<u>Dollar Amount</u>	<u>%</u>
Ekla Corporation	MBE (8)	\$97,930.00	25%
Multi-Products Distribution Inc.	WBE (9)	\$39,172.00	10%

The Office of Contract Compliance has been advised by the requesting department that no other bidders are being recommended for award.

Sincerely,

*Betty Hancock Perry*  
Betty Hancock Perry  
Contract Compliance Administrator

BHP/lar

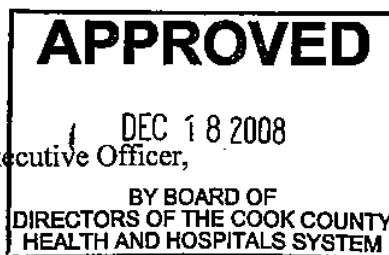
cc: John H. Stroger, Jr. Hospital of Cook County



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33<sub>2</sub>

**Cook County Health and Hospital Systems  
Finance Committee  
Contract Item for Board Approval,**



**Sponsor:** David R. Small, F.A.C.H.E. Interim Chief Executive Officer,

**Operating Unit:** Cook County Health and Hospital Systems

**Description of Service:**

Authorization is requested to enter into contract with the following lowest qualified bidders meeting specifications for the provision of Supplies, Nutritional Supplements, Feeding Bags and Tubings Contract 08-15-109H1.

**Justification for this contract:**

Bioelectronic Engineering & Medical Supplies is the lowest qualified bidder meeting specifications for Items 1, 2, 3, 6, 9, 11 and 12.

Items 1, 2 and 3: Shall be awarded in whole to one manufacturer / vendor for compatibility between products. Abbott Nutrition A Division of Abbott Laboratories, Inc. submitted a partial bid not a complete bid as specified.

Items 6, 9, 11, 12: Abbott Nutrition A Division of Abbott Laboratories, Inc. failed to provide samples as specified.

MMS- A Medical Supply Company is the lowest qualified bidder meeting specifications for Items 4 and 5.

**Cost of the contract and terms:**

This is a 17 month contract to commence upon Board Award and end on April 30, 2010. The total anticipated cost of this contract is \$175,453.40.

Bioelectronic Engineering & Medical Supplies	\$ 113,942.00
MMS- A Medical Supply Company	\$ 61,511.40
<b>Total</b>	<b>\$ 175,453.40</b>

**Budget information:** The cost for this contract has been provided for within the current operating budget of 2008 and future year funds for Formula and Tube Feeding Products 240/891/897/898-337 Account.

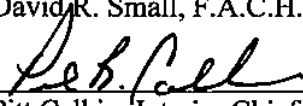
34

**Signatures:**


Sponsor

  
David R. Small, F.A.C.H.E., Interim CEO, CCHHS

Operating Unit CFO

  
Pitt Calkin, Interim Chief Financial Officer, CCHHS

Director, Purchasing

  
Leslie Duffy, Director of Procurement, CCHHS**APPROVED**

DEC 18 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

11/24/2008 14:29 3126033179

COOK CNTY PURCHASING

PAGE 03/03

## THE BOARD OF COMMISSIONERS

TODD H. STROGER

PRESIDENT

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JERRY BUTLER	3rd Dist.	JOHN P. DALEY	11th Dist.
WILLIAM M. BEAVERS	4th Dist.	FORREST CLAYPOOL	12th Dist.
DEBORAH SIMS	5th Dist.	LARRY SUFFREDIN	13th Dist.
JOAN PATRICIA MURPHY	6th Dist.	GREGG GOSLIN	14th Dist.
JOSEPH MARIO MORENO	7th Dist.	TIMOTHY O. SCHNEIDER	15th Dist.
ROBERTO MALDONADO	8th Dist.	ANTHONY J. PERALTA	16th Dist.
		ELIZABETH ANN DOODY GORMAN	17th Dist.

COOK COUNTY  
OFFICE OF CONTRACT COMPLIANCEBETTY HANCOCK PERRY  
DIRECTOR

118 North Clark Street, Room 1020  
Chicago, Illinois 60602-1304  
E-MAIL: bhperry@cookcountygov.com  
TEL (312) 603-5502  
FAX (312) 603-4547

October 27, 2008

Ms. Carmen Triche-Colvin  
Purchasing Agent  
County Building-Room 1018  
Chicago, IL 60602

Re: Contract No. 08-15-109H1

Dear Ms. Triche-Colvin:

The following bids for the above referenced contract have been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and have been found to be responsive to the Ordinance:

Bidder: MMS A Medical Supply Company  
Bid Amount: \$81,511.40

## Waiver Granted

Good Faith Efforts Documented include: bidder contacted the Office of Contract Compliance;  
bidder established and carried out a mentor/protégé agreement.

Bidder: Bioelectronic Engineering & Medical Supplies (B.E.A.M.S.)  
Bidder Amount: \$113,942.00

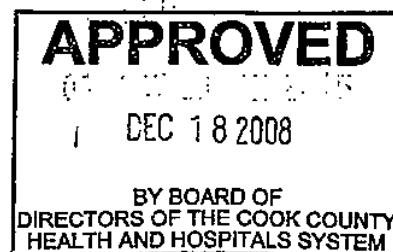
<u>M/WBE</u>	<u>Status</u>	<u>Dollar Amount</u>	<u>%</u>
Bio-Tek Medical Supplies, Inc.	MBE (8)	\$28,485.50 (D)	25%
Innovative Trader	WBE (6)	\$11,394.20 (D)	10%

The Office of Contract Compliance has been advised by the requesting department that no other bidders are being recommended for award.

Sincerely,

Betty Hancock Perry  
Contract Compliance Administrator  
BHP/ae

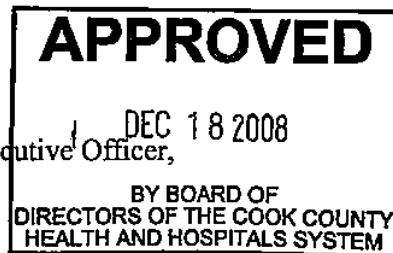
Cc: Cook County Bureau of Health Services



**Cook County Health and Hospital Systems  
Finance Committee  
Contract Item for Board Approval,**

**Sponsor:** David R. Small, F.A.C.H.E. Interim Chief Executive Officer,

**Operating Unit:** Cook County Health and Hospital Systems



**Description of Service:**

Authorization is requested to enter into contract with the following lowest qualified bidders meeting specifications for the provision of Supplies, Monitors and Noninvasive Pacemakers Contract 08-15-189H.

**Justification for this contract:**

Bioelectronic Engineering & Medical Supplies is the lowest qualified bidder meeting specifications for Section II (Items 4 thru 6), Section III (Items 7 thru 15), Section IV (Items 16 thru 20) and Section V (Items 21 thru 25).

Section II (Items 4 through 6): Shall be awarded in whole to one manufacturer / vendor for compatibility between products. Physio-Control, Inc. took exception to the special conditions and specifications of the contract.

Section III (Items 7 through 15) and Section V (Items 21 through 25): Shall be awarded in whole to one manufacturer / vendor for compatibility between products.

Section IV (Items 16 through 20): Shall be awarded in whole to one manufacturer / vendor to allow for compatibility between products. Ekla Corporation (Alternate) bid products from more than 1 manufacturer for this section.

Ekla Corporation, Inc. is the lowest qualified bidder meeting specifications Section I (Items 1 thru 3).

**Cost of the contract and terms:**

This is an 11 month contract to commence upon Board Award and end on October 31, 2009. The total anticipated cost of this contract is \$88,113.70.

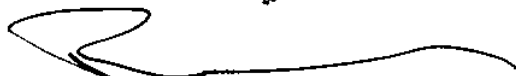
Bioelectronic Engineering & Medical Supplies	\$ 86,640.25
Ekla Corporation	\$ 1,473.45
Total	\$ 88,113.70

**Budget information:** The cost for this contract has been provided for within the current operating budget of 2008 and future year funds for Medical and Surgical Supplies 240/891/897/898-362 Account.

35.

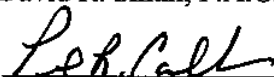
**Signatures:**

Sponsor



David R. Small, F.A.C.H.E., Interim CEO, CCHHS

Operating Unit CFO

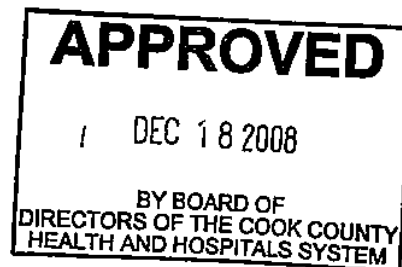


Pitt Calkin, Interim Chief Financial Officer, CCHHS

Director, Purchasing



Leslie Duffy, Director of Procurement, CCHHS



11/05/2008 15:19 3126033179

COOK CNTY PURCHASING

PAGE 02/02

## THE BOARD OF COMMISSIONERS

TODD H. STROGER

PRESIDENT



EARLEAN COLLINS	1st Dist.	PETER N. SOLVESTRI	24th Dist.
ROBERT STEELE	2nd Dist.	MIKE OUGLEY	10th Dist.
JERRY BUTLER	3rd Dist.	JOHN P. CALEY	11th Dist.
WILLIAM M. BEAVERS	4th Dist.	FORREST CLAYPOOK	12th Dist.
DEBORAH SIMS	5th Dist.	LARRY SUFFREDIN	13th Dist.
JOAN PATRICIA MURPHY	6th Dist.	GREGG BOSLIN	14th Dist.
JOSEPH MARIO MORENO	7th Dist.	TIMOTHY D. SCHNEIDER	15th Dist.
ROBERTO MALDONADO	8th Dist.	ANTHONY J. PERALTA	16th Dist.
		ELIZABETH ANN DODDY GORAN	17th Dist.

COOK COUNTY  
OFFICE OF CONTRACT COMPLIANCEBETTY HANCOCK PERRY  
DIRECTOR118 North Clark Street, Room 1020  
Chicago, Illinois 60602-1304

E-MAIL: bhpcerry@cookcountygov.com

TEL (312) 603-5502

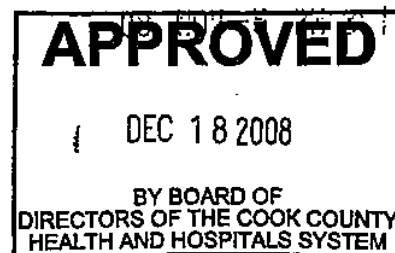
FAX (312) 603-4547

October 27, 2008

Ms. Carmen Triche-Colvin  
Purchasing Agent  
County Building-Room 1018  
Chicago, Illinois 60602

Re: Contract No. 08-15-189H

Dear Ms. Triche-Colvin:



The following bids for the above referenced contracts have been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and have been found to be responsive to the Ordinance:

Bidder: Bioelectronic Engineering & Medical Supplies, (B.E.A.M.S.)  
Bid Amount: \$86,640.25

<u>M/WBE</u>	<u>Status</u>	<u>Dollar Amount</u>	<u>%</u>
Bio-Tek Medical Supplies, Inc.	MBE-8	\$21,660.06(D)	25%
Beverly A. Simpson, Inc.	WBE-7	\$ 8,664.03(D)	10%

Bidder: Elka Corporation  
Bid Amount: \$1,473.45

<u>M/WBE</u>	<u>Status</u>	<u>Dollar Amount</u>	<u>%</u>
Elka Corporation	MBE-8	\$1,326.10	90%
Alpha Source, Inc.	WBE-7	\$ 147.35(D)	10%

The Office of Contract Compliance has been advised by the requesting department that no other bidders are being recommended for award.

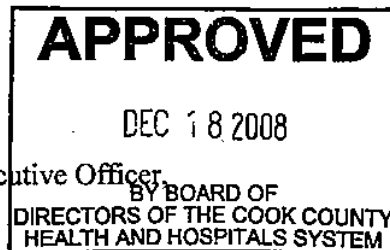
Sincerely,

*Betty Hancock Perry*  
Betty Hancock Perry  
Contract Compliance Administrator  
BHP/hrtj

cc: Cook County Bureau of Health Services

35<sub>3</sub>

**Cook County Health and Hospital Systems  
Finance Committee  
Contract Item for Board Approval,**



**Sponsor:** David R. Small, F.A.C.H.E. Interim Chief Executive Officer,

**Operating Unit:** Cook County Health and Hospital Systems

**Description of Service:**

Authorization is requested to enter into contract with the following lowest qualified bidders meeting specifications for the provision of Supplies, Orthopaedic Contract 07-15-285H3.

**Justification for this contract:**

Ekla Corporation is the lowest qualified bidder meeting specifications for Item 4.

O&M Enterprises is the lowest qualified bidder meeting specifications for Items 1 and 3.

Progressive Industries, Inc. is the lowest qualified bidder meeting specifications for Items 5, 6, 7 Base, 8 Alt., 9 Base, 13 and 15.

I respectfully request that the following items be canceled and rebid:

Item 2: HBG Services Inc., while meeting specifications, was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since the only other bidder exceeded the competitive cost level for this item, I respectfully request that this item be canceled and rebid.

Items 10, 11, 12: O&M Enterprises and Progressive Industries, Inc., failed to provide samples as specified. HBG Services Inc., while meeting specifications, was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since there were no other bidders for these items, I respectfully request that these items be canceled and rebid.

Items 14, 20, 21, 27: O&M Enterprises failed to provide samples as specified. HBG Services Inc., while meeting specifications, was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since there were no other bidders for these items, I respectfully request that these items be canceled and rebid.

Items 16, 17, 18, 19, 23, 24, 25, 26: HBG Services Inc., while meeting specifications, was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since there were no other bidders for these items, I respectfully request that these items be canceled and rebid.

*Handwritten signature*

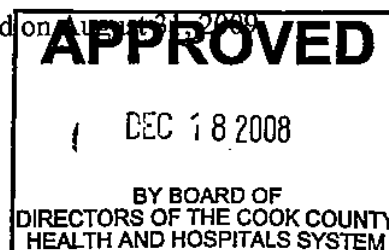


Item 22: Progressive Industries, Inc., failed to provide samples as specified. HBG Services Inc., while meeting specifications, was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since there were no other bidders for this item, I respectfully request that this item be canceled and rebid.

**Cost of the contract and terms:**

This is a 9 month contract to commence upon Board Award and end on August 31, 2009.  
The total anticipated cost of this contract is \$ 49,363.35.

Ekla Corporation	\$ 42,493.50
O&M Enterprises	\$ 2,947.50
Progressive Industries, Inc.	\$ 3,922.35
<b>Total</b>	<b>\$ 49,363.35</b>



**Budget information:** The cost for this contract has been provided for within the current operating budget of 2008 and future year funds for Medical and Surgical Supplies 240/891/897/898-362 Account.

**Signatures:**

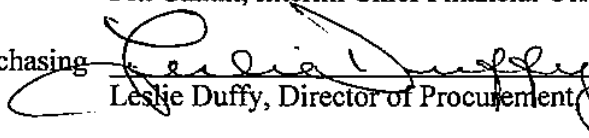
Sponsor

  
David R. Small, F.A.C.H.E., Interim CEO, CCHHS

Operating Unit CFO

  
Pitt Calkin, Interim Chief Financial Officer, CCHHS

Director, Purchasing

  
Leslie Duffy, Director of Procurement, CCHHS

362

11/03/2008 10:34 3120000173

## THE BOARD OF COMMISSIONERS

TODD H. STROGER

PRESIDENT

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JERRY BUTLER	3rd Dist.	JOHN P. DALEY	11th Dist.
WILLIAM M. BEAVERS	4th Dist.	FORREST CLAYPOOL	12th Dist.
DEBORAH SIMS	5th Dist.	LARRY SUFFREDIN	13th Dist.
JOAN PATRICIA MURPHY	6th Dist.	GREGG BOSLIN	14th Dist.
JOSEPH MARIO MORENO	7th Dist.	TIMOTHY O. SCHNEIDER	15th Dist.
ROBERTO MALDONADO	8th Dist.	ANTHONY J. PERALTA	16th Dist.
		ELIZABETH ANN DODDY GORMAN	17th Dist.

COOK COUNTY  
OFFICE OF CONTRACT COMPLIANCEBETTY HANCOCK PERRY  
DIRECTOR

118 North Clark Street, Room 1020  
Chicago, Illinois 60602-1304  
E-MAIL: [bperry@cookcountygov.com](mailto:bperry@cookcountygov.com)  
TEL (312) 603-5502  
FAX (312) 603-4547

November 3, 2008

Ms. Carmen Triche-Colvin  
Purchasing Agent  
County Building-Room 1018  
Chicago, Illinois 60602

Re: Contract No. 07-15-285H3

Dear Ms. Triche-Colvin:

The following bid for the above referenced contract has been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and has been found to be non-responsive to the Ordinance:

Bidder: HBG Services Inc.  
Bid Amount: \$11,488.00

The following bids for the above referenced contract have been reviewed for compliance with the General Conditions regarding the Minority and Women Owned Business Enterprises Ordinance and have been found to be responsive to the Ordinance:

Bidder: Ekla Corporation  
Bid Amount: \$42,493.50

<u>M/WBE</u>	<u>Status</u>	<u>Dollar Amount</u>	<u>%</u>
Ekla Corporation	MBE-8	\$38,244.15	90%
Alpha Source, Inc.	WBE-7	\$ 4,249.35(D)	10%

Bidder: O & M Enterprise  
Bid Amount: \$2,947.50

<u>M/WBE</u>	<u>Status</u>	<u>Dollar Amount</u>	<u>%</u>
O & M Enterprise	MBE-9	\$2,652.75	90%
Jessy Transportation, LLC	WBE-7	\$ 294.75(I)	10%

Bidder: Progressive Industries, Inc.  
Bid Amount: \$3,922.35

<u>M/WBE</u>	<u>Status</u>	<u>Dollar Amount</u>	<u>%</u>
Globe Medical Surgical Supply Co., Inc.	MBE-8	\$ 980.59(D)	25%
Progressive Industries, Inc.	WBE-7	\$2,941.76	75%

**APPROVED**

DEC 18 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

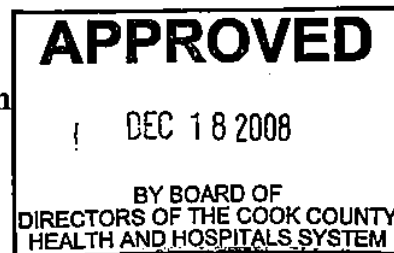


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363

**Cook County Health and Hospitals System**

**Contract Item for Board Approval**



**Sponsor:** Martin Grant, R.Ph. Health and Hospitals System Pharmacy  
Director

**Operating Unit:** Health and Hospitals System Pharmacy Administration

**Description of Service:** This contract is for the provision of testing and certification of intravenous preparation hoods and sterile intravenous preparation rooms at the CORE, Oak Forest, Provident and Stroger facilities.

**Justification for this contract:** The intravenous preparation hoods and rooms are required by regulation to be tested and certified on a routine basis. This contract is for the provision of these services.

**Cost of the contract and terms:** This is a one year contract to commence on January 1, 2009 and end on December 31, 2009. The total anticipated cost of the contract is \$ [REDACTED]

**Budget information:** The cost for this contract has been provided for within the current operating budget. Budget Unit #8900801, Account # 520830.

**Signatures:**

Sponsor

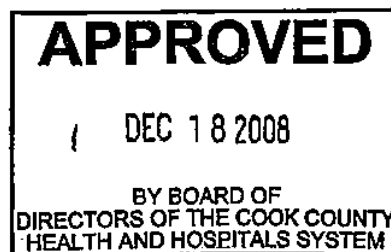
Operating Unit CFO

CCHHS Director  
of Purchasing

CCHHS CEO

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**

**Request to Advertise for Bid**



**Date:** December 5, 2008

**Sponsor:** Amjad Ali  
Deputy Director  
Professional Affairs

**Operating Unit:** CCHHS

**Description of Services:** Request to Advertise for the purchase of an Ambulance  
Cot and Stretchers with mattress pads.

**Justification for This Contract:**

[REDACTED]

**Cost of Contract And Terms:**

Estimated Cost: N/A  
Contract Period: N/A

**Budget Info:**

Requisition No. 82400196  
88974023  
88974024

**Signatures:**

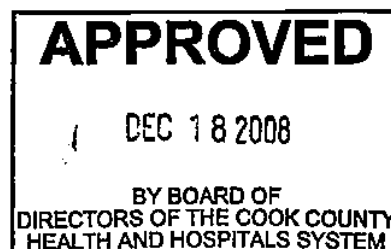
Operating Unit CFO

CCHHS Director of  
Purchasing

CCHHS CEO

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**

**Request to Advertise for Bid**



**Date:** December 5, 2008

**Sponsor:** Russell F. Kelly, M.D.  
Chairman  
Adult Cardiology

**Operating Unit:** Department of Medicine, CCHHS

**Description of Services:** Request to Advertise for the purchase of Diagnostic & Angio Catheters.

**Justification for This Contract:**

[REDACTED]

**Cost of Contract And Terms:**

Estimated Cost: [REDACTED]  
Contract Period: 08/01/08 thru 07/31/09

**Budget Info:**

**Fiscal Impact:** [REDACTED]  
Requisition No. 88970042  
Budget Acct. No. 897/330

**Signatures:**

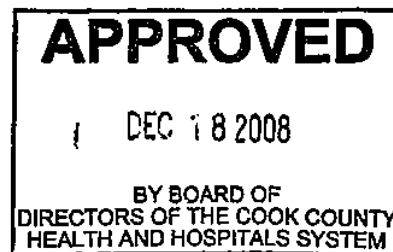
Operating Unit CFO

CCHHS Director of Purchasing

CCHHS CEO

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**

**Request to Advertise for Bid**



**Date:** December 5, 2008

**Sponsor:** Russell F. Kelly, M.D.  
Chairman  
Adult Cardiology

**Operating Unit:** Department of Environmental Services, CCHHS

**Description of Services:** Request to Advertise for the purchase of Catheters Guidewires and Inflation Devices.

**Justification for This Contract:** These catheters are specifically used in our lab during angioplasties. The current contract will expire on 2/5/08

**Cost of Contract And Terms:** Estimated Cost: [REDACTED]  
Contract Period: 02/06/09 thru 02/05/11

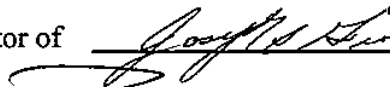
**Budget Info:** Fiscal Impact: [REDACTED]  
Requisition No. 98970014  
Budget Acct. No. 897/360

**Signatures:**

Operating Unit CFO



CCHHS Director of Purchasing

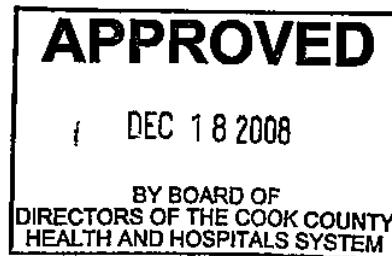


CCHHS CEO



**COOK COUNTY HEALTH AND HOSPITALS SYSTEM**

**Request to Advertise for Bid**



**Date:** December 5, 2008

**Sponsor:** Arndell Ricks  
Director

**Operating Unit:** Department of Environmental Services, CCHHS

**Description of Services:** Request to Advertise for the provision of Window Washing Services.

**Justification for This Contract:** To Furnish all labor, supplies, equipment and safety barricades to wash glass panes, sills, jams, baffles, gratings and other specified Glass in the listed building of the Hospital Complex.

**Cost of Contract And Terms:** Estimated Cost: [REDACTED]  
Contract Period: 02/06/09 thru 02/05/11

**Budget Info:** Fiscal Impact: [REDACTED]  
Requisition No. 88970561  
Budget Acct. No. 8970153

**Signatures:**

Operating Unit CFO \_\_\_\_\_

CCHHS Director of  
Purchasing

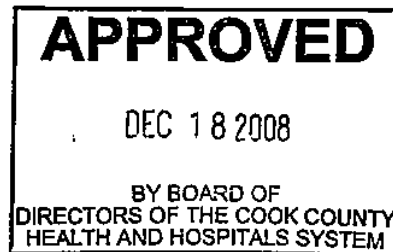
CCHHS CEO

**COOK COUNTY HEALTH AND HOSPITALS SYSTEM  
CONTRACT ITEM REQUESTING CONTRACT  
CANCEL AND RE-BID CONTRACT**

**DATE:** November 26, 2008

**SPONSOR:** Johnny C. Brown  
Chief Operating Officer

**OPERATING UNIT:** John Stroger Hospital of Cook County



**DESCRIPTION OF SERVICE:** Requesting approval to cancel and re-bid **Contract No. 08-84-178 Re-bid**

**JUSTIFICATION:** This contract provides **snow removal services** for John H. Stroger, Jr. Hospital of Cook County.

We have reviewed the responses to the above referenced bid document in which **Christy Webber & Company**, 2900 West Ferdinand Street, Chicago, Illinois 60612 was the lowest bidder meeting the specifications.

In that Contract Compliance has advised that Christy Webber & Company was not responsive to the Minority and Women-Owned Business Ordinance and the next bidder meeting the specifications exceeds the competitive cost level for these items, we respectfully request that it is in the best interest of Cook County that this transaction be cancelled and re-bid.

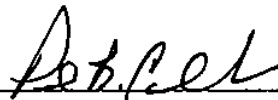
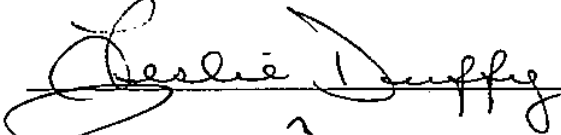

Signatures:

Sponsor:

CCHHS CFO:

CCHHS Director  
Of Purchasing:

CCHHS CEO:

\_\_\_\_\_  
  
\_\_\_\_\_  
  
\_\_\_\_\_  




COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Request to Advertise for Bid

12/18/08:  
Withdrawn

**Date:** December 5, 2008

**Sponsor:** Arndell Ricks  
Director

**Operating Unit:** Department of Environmental Services, CCHHS

**Description of Services:** Request to Advertise for the purchase of Floor Care Products.

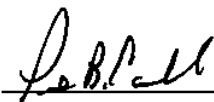
**Justification for This Contract:** This Contract is to be canceled and re-bid due to revised Specifications. The revision will exclude Oak Forest Hospital due to differences in chemical make-up required in the floor care products for Oak Forest Hospital for older type of floors.

**Cost of Contract And Terms:** Estimated Cost: [REDACTED]  
Contract Period: 06/06/08 thru 06/05/10

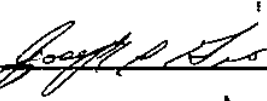
**Budget Info:** Fiscal Impact: [REDACTED]  
Requisition No. 88970211  
Budget Acct. No. 897/330

**Signatures:**

Operating Unit CFO



CCHHS Director of  
Purchasing



CCHHS CEO

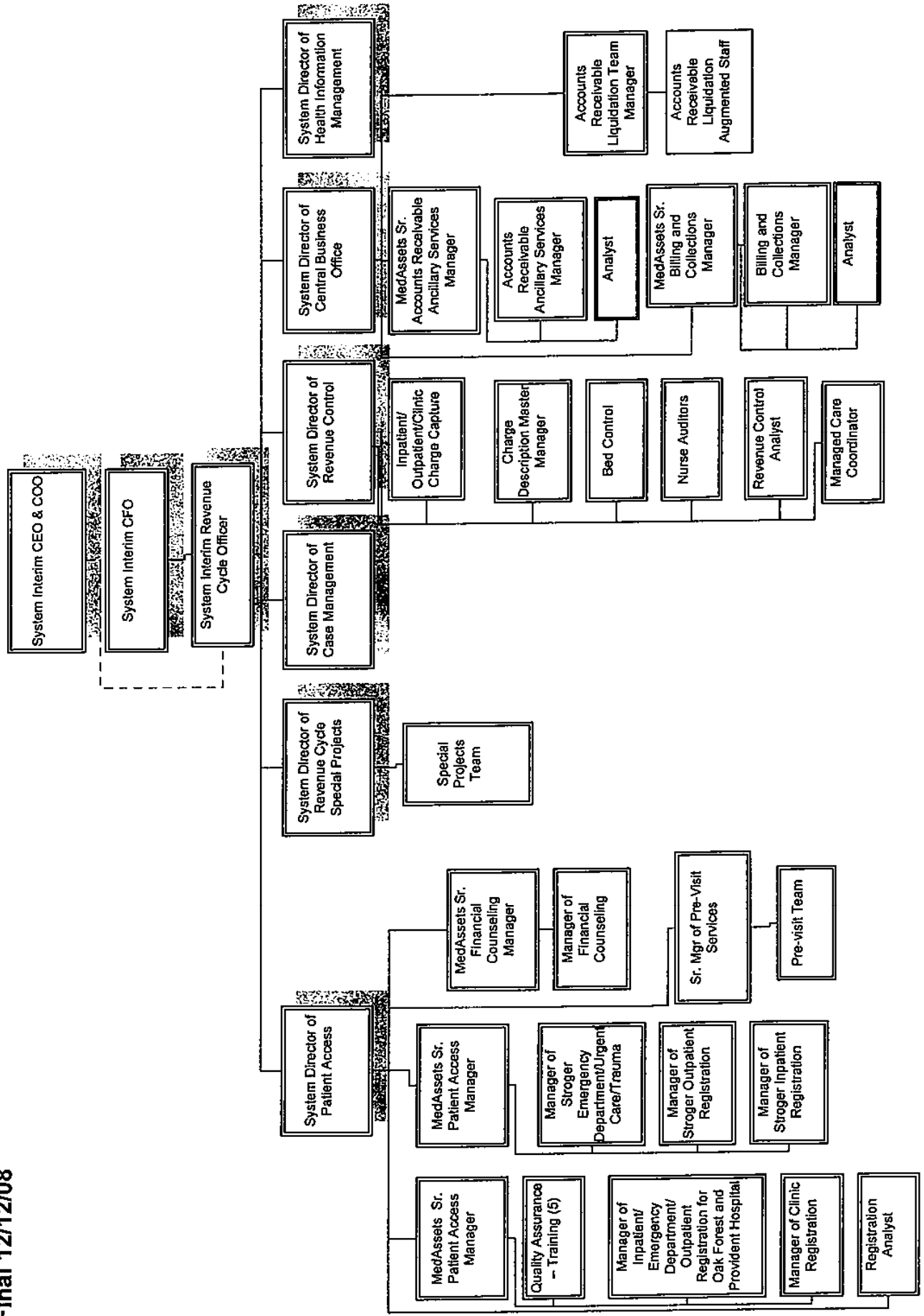


43

Cook County Health and Hospitals System  
Report of the Meeting of the Board of Directors  
December 18, 2008

ATTACHMENT #3

**Cook County Health and Hospitals System  
Proposed Revenue Cycle Organizational Chart  
Final 12/12/08**



## **Glossary**

**Pt. Access - Patient Access**, this is the patient registration function area

**HIM -Health Information Management**, this is the Medical Records function area which includes coding and transcription

**CDM - Charge Description Master**, this is the charge master where all charges are kept as a master file.

**Case Management -** These are RN's and Social Workers who manage the patient during their inpatient stay. They arrange the discharge follow up care and interface with the payers for denials, etc.

**Nurse Auditing -** These are RN's and LPN's who audit departmental charges for accuracy and that the service provided is also the service charged for.

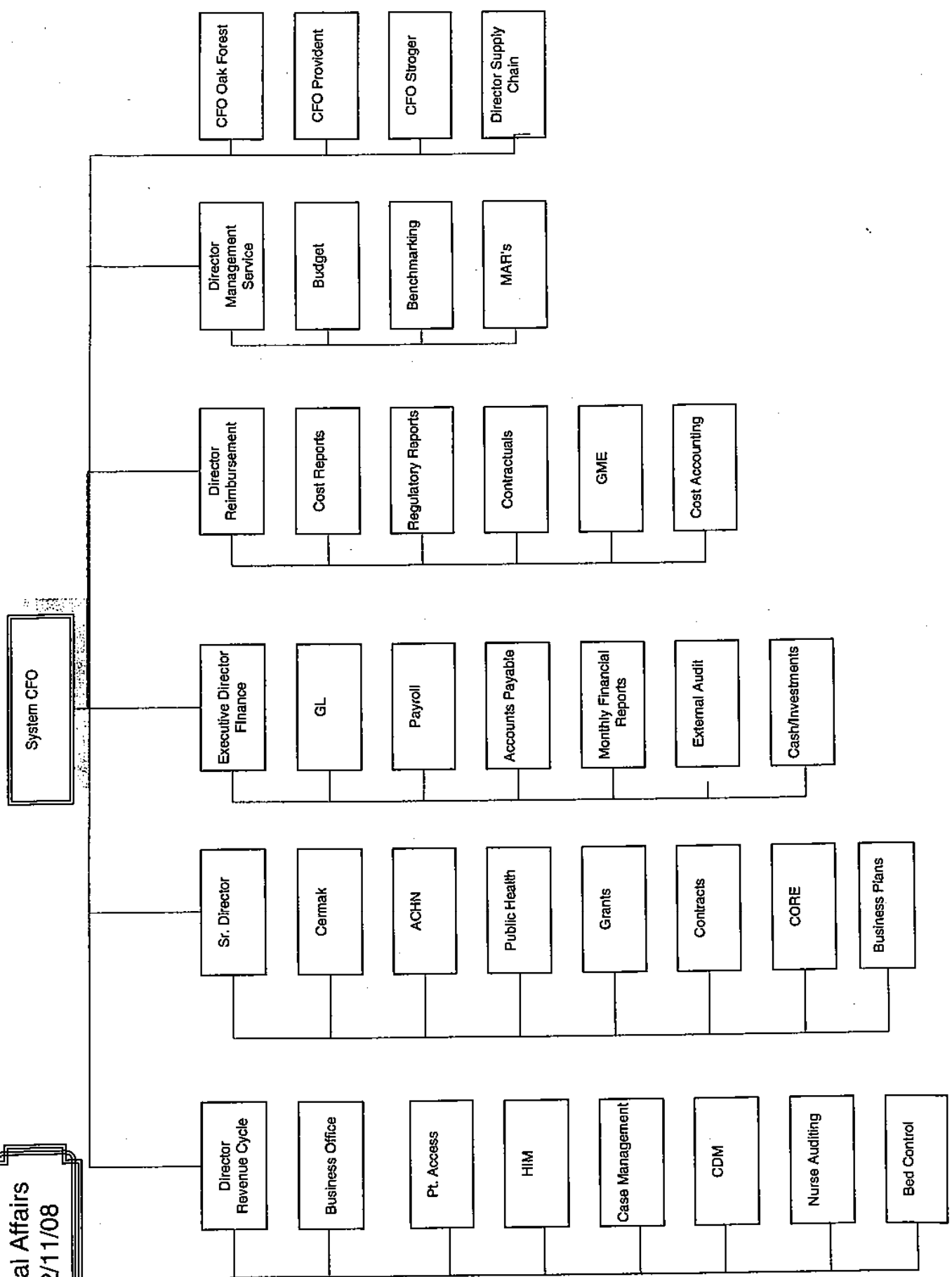
**Bed Control -** Assigns the status of the patient. A patient may be an inpatient and within that status are they a critical care, surgical, cardiac care, etc. patient. They also decide between inpatient or observation.

**G/L - General Ledger**

**GME - Graduate Medical Education.** This is the business side only for the cost reporting.

**MAR's - Monthly Accountability Reports**

Fiscal Affairs  
12/11/08



Cook County Health and Hospitals System  
Report of the Meeting of the Board of Directors  
December 18, 2008

ATTACHMENT #4

# UHC/Solucient Benchmarking

## Objective:

To be able to evaluate CCHHS' productivity head to head with best in class organizations and facilities of similar size, payer mix, complexity and patient population. The challenge is to deliver top quality care while keeping labor costs under control.

# Overview

Has productivity data from more than 750 healthcare organizations across the Country. Has the largest comparative database in the industry.



# UHC/Solucient Benchmarking

NAPH hospitals' in the database include:

- Maricopa Integrated Health System – AZ
- Denver Health – CO
- Howard University – DC
- Shands Healthcare – FL
- Grady Health System – GA
- Wishard Health Services – IN
- Hennepin County Medical Center – MN
- Truman Medical Center – MO
- Ohio State University Medical Center I- OH
- Parkland – TX
- Harborview Medical Center - WA

# UHC/Solucient Benchmarking

Internal step taken to date:

Engaged A&M to validate management's assumption that productivity is out of line with best-in-class including CCHHS marketplace and other NAPH hospitals.

# UHC/Solucient Benchmarking

## Utilization of the Benchmarking Tool

- Provides comparative benchmarks to help us understand the gaps and identify specific areas with the greatest potential for labor savings.
- With more information about individual departments, developed from departmental questionnaire, we will gain more relevant detail to support our analysis.
- Incorporate benchmarking metrics into measurable departmental goals to guide operational change across the organization.

# UHC/Solucient Benchmarking

## Other Benefits from Benchmarking Tool:

- Departmental Directors can partner with peers
- Customized departmental level comparative groups
- Enhance cultural transformation by challenging the status quo with reliable comparisons and information
- Support operational improvement with data-driven priorities and solutions.

# UHC/Solucient Benchmarking

## Timeline:

- December 12<sup>th</sup> – Approval of contract by Finance Committee
- December 18<sup>th</sup> – Approval of contract by Board
- January 5<sup>th</sup>-22<sup>nd</sup> – Departmental questionnaires completed
- January 26<sup>th</sup> – Information sent to UHC/Solucient for comparison match
- February 2<sup>nd</sup>-19<sup>th</sup> – Individual meetings with Department Directors to establish metrics
- March 2<sup>nd</sup> – Plan in place to implement FTE right sizing

# UHC/Solucient Benchmarking

Cost:	Annual Fee	One-Time Fee
*Stroger	\$ 50,000.00	\$38,000.00
Provident	34,000.00	25,000.00
Oak Forest	<u>34,000.00</u>	<u>25,000.00</u>
Total	\$118,000.00	\$88,000.00

\* Includes ACHN

# UHC/Solucient Benchmarking

## Recommendation:

Start with Stroger and determine if we are achieving our objective

Cook County Health and Hospitals System  
Report of the Meeting of the Board of Directors  
December 18, 2008

ATTACHMENT #5



**Cook County Health & Hospitals System:  
Reviewing the Mission**

**December 18, 2008**





## Today's Purpose

- Goal today is not to answer question about mission
- Goal is to promote questions
- Issue of mission is really an issue of vision
  - What services are most important?
  - What services can be provided?
  - Who best provides those services?
  - What is the overall set of funding arrangements?





## Current mission

*To deliver integrated health services with dignity and respect regardless of a patient's ability to pay; foster partnerships with other health providers and communities to enhance the health of the public; and advocate for policies which promote and protect the physical, mental and social well being of the people of Cook County.*

Historically, the focus has been on serving as a the ultimate "safety net institution" and typically thought of as providing extensive "free" care.



## Manifested in structural arrangements

### Existing set of services:

- A complex, acute care hospital and two community hospitals, one with LTC and rehab services
- An HIV/AIDS/Infectious Disease outpatient facility
- A substantial correctional health service
- A number of primary care and specialty clinics
- The public health function for Cook County outside Chicago—which actually has its own mission statement:

*The Cook County Department of Public Health (CCDPH) is committed to protecting and promoting health and preventing illness, disability and premature death among all the residents of suburban Cook County.*



## And financing arrangements

Current budget is funded roughly:

- 28% patient fees
- 12% IGTs/Etc.
- 60% local tax structure\*

Tax support comes in form of an allocation from County Board based on estimates of expenses and revenues.

\* Includes certain expenses borne directly by the County, such as pension payments



## Are these the arrangements for future?

There are many options:

- Could offer more, less or different services
- Could enlist different set of partners
- Could serve as catalyst for other restructurings
- Could have different financing structures

Separate document provides snapshots for a number of other public systems. Although by no means exhaustive, it gives a sense of the options these systems have chosen to define themselves.



## For instance....

- Philadelphia does not have a public hospital, but has a clinic system and contracts with private hospitals for inpatient and specialty outpatient care.
- Boston Medical Center (a non-profit hospital) provides those functions and partners with a robust network of independent neighborhood health clinics, including management of a very large managed care program.
- In Denver, almost all of the revenue comes from patients—in large part because of its partnership with Colorado Medicaid.
- In Atlanta, Grady Hospital was changed from public ownership to a non-profit board in the past year.



## Beware of anyone else's model

- Snapshot views always somewhat misleading—details turn out to be crucial.
- Specifics are always critically impacted by history, particular circumstances, and so forth. Can very rarely be simply imported to another venue.
- Circumstances faced in Cook County are particular and will need a local solution.





## But alternatives allow broader thinking

- Existence of different—in some case *very* different—approaches allows consideration of a broader array of options than would be the case if planning adopted current as strongly limiting template
- Next steps are to determine:
  - How will priorities be set?
  - Who needs to be involved in setting priorities?
  - How will priorities be turned into actionable plan?



# Need realistic planning agenda

Process will require:

- Coordinated plan of articulating models and testing them against financial models
- Coordinated plan of creative discussions with potential partners—both service delivery and financing partners
- Plan for how much broader community involvement necessary

Can be done with more or fewer resources, but activities undertaken will depend on resources available. Broader community involvement will be by far the most resource intensive. Model development and discussions with partners depends in part on the amount of Board guidance and delegation.